



GRAFTON
QUALITY LIFE. NATURALLY.

June 3, 2019

Honorable James A. Brunnuell, Village President, and
Members of the Board of Trustees

Dear Village President and Board Members:

Herewith contained is the Village of Grafton's 5 Year Capital Improvement Program Budget for the years 2020 - 2024. Included in this submittal are the budgets and related appropriations for the following funds: General Fund, Special Revenue Funds, Enterprise Funds, and Capital Improvement Funds.

Consistent with the Village's Annual Program Budgets, this document reflects the on-going mission of the Village of Grafton, which was formally adopted in 1993. The Village's mission statement is:

As a managed growth community in the Milwaukee metropolitan area, Grafton strives to deliver the finest municipal services available in the most cost effective and efficient manner, and in so doing, ensure the highest quality of life for its residents -- defined by quality housing in safe neighborhoods, the provision and maintenance of essential streets and utilities, a broad and stable economic base, exceptional recreational opportunities, and attractive commercial and industrial development.

The Capital Improvement Program (CIP) provides for the planning, purchase, design, rehabilitation, renovation, construction, and development of facilities, properties, and systems to enhance the physical development of the Village. The Village of Grafton prepares a 5-Year plan for capital improvements and updates that plan every year. In addition the annual budget makes appropriations for capital expenditures. The first year of the capital improvement program is included as part of the annual budget process and the remaining four years are recommended as a plan for future projects.

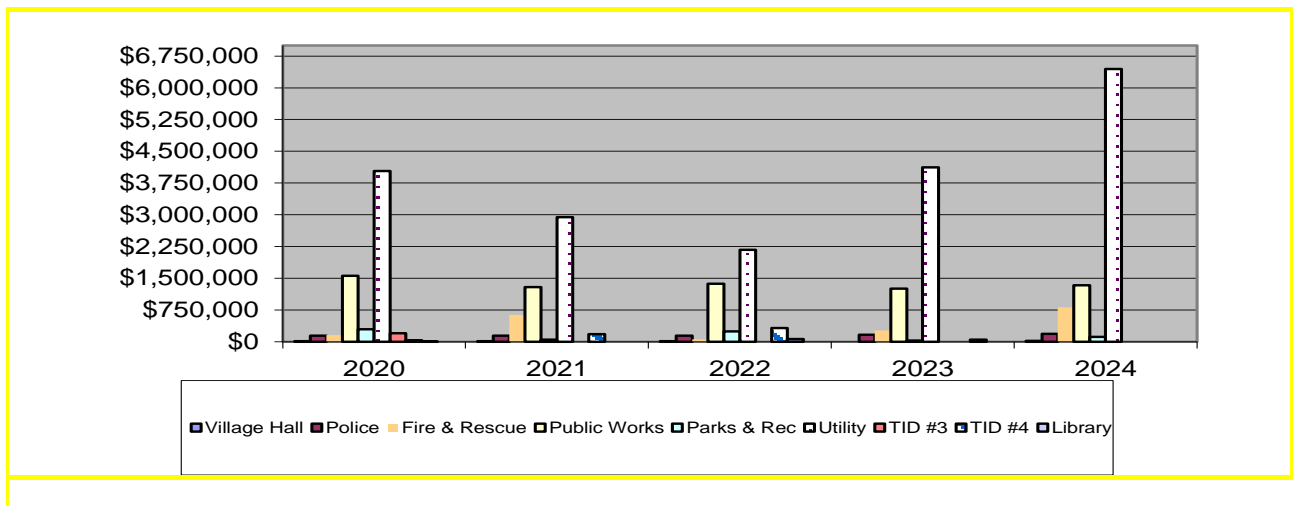
The Capital Improvement Program is a planning tool for Village staff and elected officials. Due to uncertainties in the political, economic, and financial realities of each year the Village Board must retain flexibility to proceed with the projects contained in the Capital Improvement Program.

The Capital Improvement Program is based on Areas of Emphasis established by the Village Board. Many of the projects scheduled in the 2020 – 2024 CIP will result in the accomplishment of several Areas of Emphasis that were established.

Capital is defined as tangible property with a life beyond a one year budget cycle. Land, equipment, buildings, as well as the services required to build or install, may be classified as capital. Capital acquisition is primarily funded by bond proceeds, but recurring and nonrecurring revenue may be used. Major capital improvements for the Village of Grafton are funded primarily with general obligation bonds, property tax revenue, and user fees. Other sources of revenue that fund capital improvements include: impact fees, vehicle sales, donations, special assessments, interest earnings, and intergovernmental revenues.

General Obligation bonds (G.O. bonds) fund a host of capital improvements that directly affect the basic needs and quality of life for every Grafton resident. Public safety equipment, including police and fire facilities, street improvements, water and sewer improvements, park, recreation, library, public works, and open space facilities, development and redevelopment projects; all these capital projects and more are funded by G.O. bonds.

Projects by Category 2020 – 2024



DEBT CAPACITY

The Village’s present and future debt capacity is evaluated during the preparation of the Capital Improvement Program. This was done to determine the amount of additional bonds that could be issued to finance the projects that were requested by departments for the Capital Improvement Program. The primary emphasis of the debt capacity analysis was to determine the amount of debt that could be issued without causing a downgrading in the Village’s bond rating. Bond ratings are based on economic, debt, administrative, and fiscal factors. Consequently, ratings are subjective and there is not a formula that can be followed to calculate a bond rating. The Village’s current rating is Aa2, assigned in June 2018. Obligations rated Aa2 are considered to be of high quality and are subject to very low credit risk. The modifier 2 indicates a mid-range ranking of obligations rated Aa. Also, the analysis

includes a projection of the Village’s legal debt margin that reviews the maximum debt allowed under state law and the amount of debt outstanding, current and to be issued.

The analysis of Grafton’s debt capacity included a review of data for the past five years on debt ratios and bond ratings. Also, the analysis included a projection of future debt transactions, tax base growth, and debt ratios.

The amount of debt anticipated to be issued in 2020 - 2024 is \$7,763,063. The majority of the bonds planned to be issued between 2020 and 2024 will be for utility improvements (water and wastewater).

Debt Transactions			
Year	New Debt Issued	Debt Paid	Net Outstanding Debt
	Projected Balance Forward		\$32,714,744
2020	\$4,569,387	\$3,887,626	33,396,505
2021	199,900	3,713,619	29,882,786
2022	525,976	3,748,800	26,659,962
2023	199,900	3,962,130	22,897,732
2024	2,267,900	3,940,555	21,225,077

Wisconsin State Statutes limits the borrowing capacity of municipalities to 5 percent of their overall equalized value. The Village has a policy to limit the issuance of debt to 85 percent of the statutory limit. The Village recognizes the unique role of the Tax Incremental Districts in the development and redevelopment of property and within the policy targets Non-TID debt at 50 percent of the statutory limit. The current total amount of debt that can be issued is \$70,504,595. The table below identifies the percent of statutory debt limit for the projection for the 2020 - 2024 CIP and anticipated year-end 2019 outstanding debt. Please note that no change in equalized value is projected.

Year	Equalized Value	State Limit 5% of Equalized Value	Village Debt Policy 85% of State Limit	Outstanding Debt	Percentage of State Limit	Outstanding Non-TID Debt	Percentage of State Limit
2019	\$1,410,091,900	\$70,504,595	\$59,928,906	\$32,714,746	46.4%	10,701,525	15.2%
2020	1,410,091,900	70,504,595	59,928,906	33,396,507	47.4%	13,930,356	19.8%
2021	1,410,091,900	70,504,595	59,928,906	29,882,788	42.4%	12,757,261	18.1%
2022	1,410,091,900	70,504,595	59,928,906	26,659,964	37.8%	11,963,640	17.0%
2023	1,410,091,900	70,504,595	59,928,906	22,897,734	32.5%	10,793,544	15.3%
2024	1,410,091,900	70,504,595	59,928,906	21,225,079	30.1%	11,827,601	16.8%

IMPACT ON PROPERTY TAXES

Debt is issued to finance public projects and are financed by revenues sources (i.e. impact fees, user charges, special assessments, and property taxes). The annual principal and

interest payment on this debt is financed in the Debt Service Fund portion of the Village’s annual budget. (The property tax levy for 2019 CIP-related projects is \$1,451,463 or \$1.03 per \$1,000 of equalized property valuation.) The tax levy for 2020 will be determined when the 2020 Budget is approved in November, 2019. Please note that annually \$156,092 is collected and reserved for future Fire and Rescue Equipment Fund purchases due to the needs of the department. In this CIP the annual requests for capital Fire and Rescue equipment purchases range from \$52,500 to \$818,500.

The Street Improvement/Sidewalk tax levy support has changed to a “level” tax levy support to lessen “peaks and valleys” in the annual expenditures requested. Attaining this approach to funding Street Improvements/Sidewalks to support the requested projects results in tax levy support of \$906,393 in 2020, \$811,460 in 2021 and \$761,460 for 2022, 2023 and 2024. Additionally, to assist in achieving this approach borrowing for the 1st Avenue roadwork is identified. Please see the section “General Obligation Bonds” for further discussion.

Property taxes are levied for several funds to finance projects in the CIP. The property tax levies for projects by fund are as follows:

Tax Levy for Projects by Fund							
Fund	2020	2021	2022	2023	2024	Total	%
General	\$14,000	\$10,000	\$15,000	\$0	\$18,000	\$57,000	0.7%
Library	0	0	48,000	32,800	0	\$80,800	1.1%
Capital Projects	906,393	811,460	761,460	761,460	761,460	\$4,002,233	52.3%
Capital Equipment	639,392	676,142	668,092	698,557	680,991	\$3,363,174	43.9%
Park and Open Space	30,000	30,000	30,000	30,000	30,000	150,000	2.0%
Total of All Funds	\$1,589,785	\$1,527,602	\$1,522,552	\$1,522,817	\$1,490,451	\$7,653,207	100.0%

The impact on the tax rate (per \$1,000 of equalized property valuation) of financing projects in the Capital Improvement Plan through annual appropriation of property tax is as follows:

Impact on Property Tax Rates for Projects by Fund

Fund	2020	2021	2022	2023	2024
General	\$0.01	\$0.01	\$0.01	\$0.00	\$0 .01
Library	.00	.00	.03	.02	.00
Capital Projects	.64	.58	.54	.54	.54
Capital Equipment	.45	.48	.47	.50	.48
Park and Open Space	.02	.02	.03	.02	.02
Total of All Funds	\$1.12	\$1.09	\$1 08	\$1.08	\$1 .05

GENERAL OBLIGATION BONDS

General Obligation Bonds, so named because they are backed by the full faith and credit of the Village of Grafton, may be used to finance any capital improvement. The G.O. Bonds are redeemed by any regular source of Village funding including special assessments, impact fees, tax increment revenue, the Town of Grafton, and property taxes.

The Village of Grafton traditionally has received an excellent bond rating and the Village continues to do so. As indicated earlier the current Moody's rating held by the Village is Aa2. The Village receives this rating as it is perceived to have strong financial management, a favorable debt profile, an orderly capital planning process and, as a result, a manageable capital plan, and a diverse economy. The Village makes every effort to redeem its G.O. bonds in a relatively short time frame. Presently, 97.3 percent of the Village's existing debt principal will be retired in ten years. Repayment periods are determined by the interest rate environment, tax rate impacts, and the expected life of a project.

The 2020-2024 CIP includes issuing debt in the amount of \$989,212 in 2020 for street improvements. This is for the project related to 1st Avenue – Highland Drive to Washington Street. This street section was last completed in 2009 but due to road deterioration needs to be resurfaced in 2020. Due to this project occurring out of the normal cycle and the higher cost involved it has been determined that borrowing for the project is required in an effort to smooth out tax levy requirements over the time frame of the 5 year CIP.

OPERATIONAL IMPACT

Some capital projects affect future operating budgets either positively or negatively by impacting operating costs. These impacts vary widely from project to project and are evaluated during the process of assessing each project submittal. The General Fund, Water Fund, Sewer Fund, Park and Open Space Fund, Park and Recreational Facilities Fund, and Library Fund would provide the funding for any impacts on maintenance and operating costs dependent upon the specific project.

Operational impacts influencing maintenance costs of this program are generally non-existent or positive where the project will actually reduce overall operating costs. None of the projects in the 5 Year Capital Program have significant negative operating impacts. Vehicle and equipment purchases may provide the Village with operational savings as fuel and oil savings would positively impact the Village with the purchase of more fuel efficient and greener vehicles and equipment. Due to the fact that repair expenses accelerate as equipment ages replacing the equipment may periodically lower these costs depending on the condition of the remaining pieces of equipment. Repairs and replacement of items from the Park and Open Space Fund and Park and Recreational Facilities Fund will continue to draw residents to the Family Aquatic Center and various parks and is expected to increase revenues budgeted for in the Aquatics Fund and General Fund.

Operational impacts that provide a positive impact to operating costs are the implementation of specific processes, equipment, etc., such as the Bulk Water Fill Station that will reduce

manual processes and reduce staff time in monitoring bulk water filling and the use of an automated system for billing purposes.

CAPITAL PLANNING PROCESS

The Village Administrator administers an annual planning process that begins with the Areas of Emphasis, established by the Village Board, which all projects are evaluated. Each Village Department submits a request for projects and these projects go through a rigorous review process that includes staff review, committee review, and ranking. The Department request includes a Project Rating Worksheet that uses eighteen criteria that are receive a multiplier based on the criteria's priority. The appropriate committees (i.e. Board of Public Works reviews Public Works projects) review requests and make recommendations to the Finance Committee which makes recommendations to the Village Board. The approved projects are then included in the Annual Budget process for ultimate approval or denial of requests.

The following is the calendar of events for the 2020 Annual Program Budget planning cycle.

Day	Date	Action	Approval Group	Responsibility
Monday	March 4	5 Year Capital Improvement Plan instructions provided to the department heads		Administrator/ Administrative Services Director
Monday	April	5 Year Capital Improvement Pan forwarded to Committees	Committee/ Commissions	Department Heads
Friday	April 26	Final 5 Year Capital Improvement Plan submitted to the Director of Administrative Services		Department Heads
Monday	June 3	5 Year Capital Improvement Plan presented	Finance Committee	Administrative Services Director
Monday	June 17	Capital Improvement Program approval	Village Board	
Monday	July 1	Review Long Term Financial Plan	Finance Committee	Administrative Services Director
Monday	July 15	Long Tern Financial Plan Approval	Village Board	Administrative Services Director
Monday	July 15	Distribute requests to departments		Administrator
Monday	August 26	Return budget forms		Department Heads
Tuesday – Wednesday	August 27 – September 25	Review and modify budget request		Administrator / Department Heads
Friday	October 11	Publish Executive Budget and submit to Board		Administrator
Thursday	October 17	Legal Notice for Hearing		Administrator

Monday	October 21	Budget Workshop	Village Board	Administrator / Department Heads
Monday	November 4	Public Hearing	Village Board	
Monday	November 18	Adopt 2020 Budget and establish tax levy	Village Board	

HIGHLIGHTS OF THE CAPITAL IMPROVEMENT PLAN

The five-year total expenditures within the 2020 – 2024 CIP are:

Expenditure by Department	2020-2024 CIP	Percentage
Village Hall	\$57,000	0.2%
Police	775,914	2.5%
Fire and Rescue Services	1,928,500	6.2%
Public Works	6,804,508	22.1%
Parks and Recreation	726,000	2.4%
Library	110,000	0.4%
Water and Wastewater Utility	19,715,545	63.9%
TID No. 3	199,933	0.6%
TID No. 4	536,009	1.7%
Total Expenditures	\$30,853,409	100.0%

The five largest projects within the CIP are as follows:

1. Water and Wastewater Headworks Facility - \$3,005,700
Construction of this project is planned to begin in 2019 with an anticipated completion date in 2020. This project is for the construction of a new headworks facility including new mechanical equipment for preliminary treatment of flows to the wastewater treatment plant.
2. Water Main and Sewer Main Replacement – Sunset Lane and Sunset Court - \$1,223,000
Design and construction of this project is planned for 2023. The project consists of replacing 1,500 feet of 6” water main pipe with 8” water main pipe and install 400 feet of new water main as well as replacing 1,600 feet of 8” sanitary sewer and install 200 feet of new sanitary sewer.
3. Arrowhead Road Lift Station - \$995,000
Design and construction of this project is planned for 2024. As Eastside development continues and expands along Port Washington Road north of the Grafton Commons development and more specifically, north of Arrowhead Road, sewer service planning has identified that a new sewer lift station will be

needed to provide service to the areas north of Arrowhead Road and both north and south of CTH V at I-43.

4. New Well #8 - \$939,000

Design and construction of this project is planned for 2024. The “Water Utility Master Plan” completed in 2001 projects that due to new growth and population demands a new well or source of water supply will need to be constructed by 2020. The location will be on the Village’s east side and will include well development, pump station and reservoir construction..

5. Lakefield Road Lift Station, Gravity Sewer and Force Main – ESS Phase Three - \$747,790

Design and construction of this project is planned for 2024. The Utility commissioned the "Eastside Sanitary Sewer Study" in 2014 to assess sewage flow conveyance options for undeveloped areas along Port Washington Road. This study included three phases. Phase one was completed in 2016, and included construction of new interceptor sewer, force main, and the River Bend Road Lift Station. Phase two will be performed when new development requires it, and will include 5,500 feet of new interceptor sewer from the River Bend Road Lift Station going east to Port Washington Road. Phase three will include 2,150 feet of 6 inch force main and 2,010 feet of 8 inch gravity flow sewer in Port Washington Road north of Lakefield Road, and also construction of the Lakefield Road Lift Station. Engineering for this project will be completed one year prior to construction. This will enable the Utility to properly budget for construction of the new lift station, force main, and gravity sewer the following year.

Details regarding the projects included within the CIP are included in the subsequent sections of this document. A summary of the projects is included for each area followed by a separate page providing details for each project.

FUNDING SOURCES

The projects in the 2020-2024 Capital Improvement Program are funded by a variety of sources. The following table identifies the revenue sources required to fund the projects.

Revenue Source	2020-2024 CIP	Percentage
Property Tax Levy	\$7,653,207	24.7%
Impact Fees	553,000	1.8%
Vehicle Sales	284,200	0.9%
Other Municipal Contributions	1,018,000	3.3%
Borrowed Funds	7,763,063	25.1%
Sewer & Water User Fees	11,141,905	36.0%
Special Assessments	2,099,865	6.8%

Other	89,000	0.3%
Fund Balance	352,866	1.1%
Total of Revenue Sources	\$30,955,106	100.00%

We wish to thank all of the Village staff who participated in the development of the 5-Year Capital Improvement Program.

Sincerely,

Jesse Thyes

Jesse Thyes
Village Administrator

Paul Styduhar

Paul Styduhar
Director of Administrative Services

5 YEAR CAPITAL IMPROVEMENT PROGRAM

		2020 Requested	2020 Executive	2021 Requested	2021 Executive	2022 Requested	2022 Executive	2023 Requested	2023 Executive	2024 Requested	2024 Executive	Total Requested	Total Executive
BEGINNING FUND BALANCE													
Available: Fire Department Equipment Fund	(17)	\$637,148	\$637,148	\$762,640	\$762,640	\$552,132	\$552,132	\$677,024	\$677,024	\$678,916	\$678,916		
Non-Committed: Capital Equipment Fund	(18)	\$57,020	\$57,020	\$57,020	\$57,020	\$46,320	\$456,320	\$450,820	\$842,820	\$902,820	\$1,294,820		
Unrestricted: Capital Projects Fund	(19)	\$536,289	\$536,289	\$536,289	\$1,292,749	\$796,289	\$1,237,353	\$796,289	\$1,447,353	\$879,289	\$1,447,353		
Available: Park & Recreational Facilities Fund	(20)	\$620,119	\$620,119	\$570,119	\$310,119	\$310,119	\$310,119	\$310,119	\$310,119	\$310,119	\$363,119		
Available: Park & Open Space Fund	(21)	\$95,207	\$95,207	\$75,207	\$75,207	\$55,207	\$55,207	\$55,207	\$55,207	\$55,207	\$55,207		
REVENUES													
Property Tax Levy:													
General Projects	(1)	\$14,000	\$14,000	\$10,000	\$10,000	\$63,000	\$63,000	\$32,800	\$32,800	\$18,000	\$18,000	\$137,800	\$137,800
Street Improvement Fund / Sidewalks	(2)	\$1,234,145	\$906,393	\$921,856	\$811,460	\$1,032,814	\$761,460	\$977,393	\$761,460	\$1,173,133	\$761,460	\$5,339,341	\$4,002,233
Equipment Fund	(3)	\$720,300	\$483,300	\$520,050	\$520,050	\$493,000	\$512,000	\$542,465	\$542,465	\$557,899	\$524,899	\$2,833,714	\$2,582,714
Fire Equipment Fund	(4)	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$780,460	\$780,460
Park and Open Space Fund	(5)	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	\$150,000
Impact Fees	(6)	\$50,000	\$260,000	\$260,000	\$0	\$0	\$210,000	\$83,000	\$0	\$0	\$83,000	\$393,000	\$553,000
Vehicle Sales	(7)	\$44,000	\$36,000	\$80,700	\$80,700	\$30,000	\$30,000	\$57,500	\$57,500	\$80,000	\$80,000	\$292,200	\$284,200
State / Federal Grants	(8)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Municipality Contributions	(9)	\$61,200	\$61,200	\$244,400	\$244,400	\$32,800	\$32,800	\$21,000	\$21,000	\$658,600	\$658,600	\$1,018,000	\$1,018,000
G. O. Borrowed Funds	(10)	\$409,900	\$1,189,112	\$199,900	\$199,900	\$525,976	\$525,976	\$199,900	\$199,900	\$2,267,900	\$2,267,900	\$3,603,576	\$4,382,788
Other Borrowed Funds	(11)	\$3,380,275	\$3,380,275	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,380,275	\$3,380,275
Donations	(12)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sewer & Water User Fees/Cash Reserves	(13)	\$452,722	\$452,722	\$2,736,709	\$2,736,709	\$1,972,209	\$1,972,209	\$3,556,721	\$3,556,721	\$2,423,544	\$2,423,544	\$11,141,905	\$11,141,905
Special Assessment	(14)	\$0	\$0	\$0	\$0	\$0	\$0	\$357,075	\$357,075	\$1,742,790	\$1,742,790	\$2,099,865	\$2,099,865
Interest Income	(15)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	(16)	\$85,000	\$85,000	\$0	\$0	\$0	\$0	\$4,000	\$4,000	\$0	\$0	\$89,000	\$89,000
Fund Balance	(17-21)	\$157,933	\$157,933	\$194,933	\$194,933	\$0	\$0	\$0	\$0	\$0	\$0	\$352,866	\$352,866
TOTAL REVENUE		\$6,795,567	\$7,212,027	\$5,354,640	\$4,984,244	\$4,335,891	\$4,293,537	\$6,017,946	\$5,719,013	\$9,107,958	\$8,746,285	\$31,612,002	\$30,955,106
Total Property Tax Levy													
Village Hall		\$2,154,537	\$1,589,785	\$1,637,998	\$1,527,602	\$1,774,906	\$1,522,552	\$1,738,750	\$1,522,817	\$1,935,124	\$1,490,451	\$9,241,315	\$7,653,207
Police		\$145,300	\$125,300	\$120,750	\$120,750	\$88,500	\$125,500	\$150,465	\$150,465	174,899	157,899	\$679,914	\$679,914
Fire		\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$780,460	\$780,460
Public Works		\$1,809,145	\$1,264,393	\$1,321,156	\$1,210,760	\$1,437,314	\$1,147,960	\$1,369,393	\$1,153,460	\$1,556,133	\$1,128,460	\$7,493,141	\$5,905,033
Parks and Recreation		\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	\$150,000
Library		\$0	\$0	\$0	\$0	\$48,000	\$48,000	\$32,800	\$32,800	\$0	\$0	\$80,800	\$80,800
Equal		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
EXPENDITURES													
VILLAGE HALL													
Data Server		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,000	\$18,000	\$18,000	\$18,000
Microsoft Office Upgrade		\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$15,000
Election Machines		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Terminal Server		\$0	\$0	\$10,000	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Phone System	1	\$14,000	\$14,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,000	\$14,000
Total - Village Hall		\$14,000	\$14,000	\$10,000	\$10,000	\$15,000	\$15,000	\$0	\$0	\$18,000	\$18,000	\$57,000	\$57,000
POLICE													
Marked Police Squads	3,7	\$75,500	\$75,500	\$113,250	\$113,250	\$75,500	\$75,500	\$77,765	\$77,765	\$116,649	\$116,649	\$458,664	\$269,914
Unmarked Squad		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,750	\$25,750	\$25,750	\$214,500
Ballistic Vests	3	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,500	\$4,500	\$4,500	\$4,500	\$21,000	\$21,000
Conference Room Chairs		\$0	\$0	\$0	\$0	\$0	\$0	\$7,200	\$7,200	\$0	\$0	\$7,200	\$7,200
Upgrade In-Squad and BWC System		\$0	\$0	\$0	\$0	\$0	\$0	\$56,000	\$56,000	\$0	\$0	\$56,000	\$56,000
Firewall Replacement		\$0	\$0	\$0	\$0	\$0	\$0	\$4,000	\$4,000	\$0	\$0	\$4,000	\$4,000
Mobile Radio	3	\$6,800	\$6,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,800	\$6,800
Records Server		\$0	\$0	\$0	\$0	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Light bars	3	\$5,000	\$5,000	\$7,500	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0	\$12,500	\$12,500
License Plate Reader	3	\$20,000	\$0	\$20,000	\$20,000	\$0	\$20,000	\$0	\$0	\$0	\$0	\$40,000	\$40,000
Radars (1)		\$0	\$0	\$0	\$0	\$2,000	\$2,000	\$0	\$0	\$0	\$0	\$2,000	\$2,000

5 YEAR CAPITAL IMPROVEMENT PROGRAM

	2020		2021		2022		2023		2024		Total Requested	Total Executive
	Requested	Executive	Requested	Executive	Requested	Executive	Requested	Executive	Requested	Executive		
Defibrillators	\$0	\$0	\$0	\$0	\$3,000	\$3,000	\$0	\$0	\$0	\$0	\$3,000	\$3,000
Video Server	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000	\$20,000	\$20,000
Digital Voice Logging System	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$30,000	\$30,000
Squad Laptops	\$0	\$0	\$0	\$0	\$0	\$17,000	\$17,000	\$17,000	\$17,000	\$0	\$34,000	\$34,000
In-House Surveillance Upgrade	\$35,000	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000	\$35,000
Total - Police	\$ 161,300	\$ 141,300	\$ 144,750	\$ 144,750	\$ 104,500	\$ 141,500	\$ 166,465	\$ 166,465	\$ 198,899	\$ 181,899	\$775,914	\$775,914
FIRE												
851 Ambulance	\$0	\$0	\$183,500	\$183,500	\$0	\$0	\$0	\$0	\$0	\$0	\$183,500	\$183,500
852 Ambulance	\$0	\$0	\$183,500	\$183,500	\$0	\$0	\$0	\$0	\$0	\$0	\$183,500	\$183,500
855 PFR	\$70,000	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000	\$70,000
854 Utility	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$50,000	\$50,000
856 Command Car	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000	\$70,000	\$0	\$0	\$70,000	\$70,000
865 Engine	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000	\$700,000	\$700,000	\$700,000
867 Six Wheeler	\$38,000	\$38,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$38,000	\$38,000
Special Teams Trailer	\$10,000	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Cardiac Monitor #851	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000
Cardiac Monitor #852	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000
Ventilation Fans	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500	\$7,500	\$8,000	\$8,000	\$15,500	\$15,500
Rescue Boat & Motor	\$0	\$0	\$10,000	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
SCBA's	\$0	\$0	\$238,000	\$238,000	\$0	\$0	\$0	\$0	\$0	\$0	\$238,000	\$238,000
Industrial Washer	\$0	\$0	\$10,000	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Floor Cleaning Machine	\$0	\$0	\$0	\$0	\$7,500	\$7,500	\$0	\$0	\$0	\$0	\$7,500	\$7,500
Overhead Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$100,000	\$100,000
Apparatus Floor Painting	\$40,000	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$40,000
1st & Exterior Painting	\$0	\$0	\$0	\$0	\$45,000	\$45,000	\$0	\$0	\$0	\$0	\$45,000	\$45,000
Station Air Compressor	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500	\$7,500	\$7,500	\$7,500
Sta. Modine Heaters	\$0	\$0	\$10,000	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Pagers	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$40,000	\$0	\$0	\$40,000	\$40,000
Total - Fire & Rescue	\$158,000	\$158,000	\$635,000	\$635,000	\$ 52,500	\$ 52,500	\$ 267,500	\$ 267,500	\$ 815,500	\$ 815,500	\$1,928,500	\$1,928,500

5 YEAR CAPITAL IMPROVEMENT PROGRAM

		2020 Requested		2020 Executive		2021 Requested		2021 Executive		2022 Requested		2022 Executive		2023 Requested		2023 Executive		2024 Requested		2024 Executive	Total Requested	Total Executive
PUBLIC WORKS																						
Sidewalk Replacement Program	2	\$45,000	2	\$45,000	2	\$46,000	2	\$46,000	2	\$47,000	2	\$47,000	2	\$48,000	2	\$48,000	2	\$49,000	2	\$49,000	\$235,000	\$235,000
Roadway Maintenance	2	\$50,000		\$0	2	\$55,000		\$0	2	\$60,000		\$0	2	\$65,000	2	\$0	2	\$70,000		\$0	\$300,000	\$0
Hot Box		\$0		\$0		\$0		\$0	3	\$38,000	3	\$20,000		\$0		\$0		\$0		\$0	\$38,000	\$20,000
Crack Sealer		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	3	\$20,000	3	\$20,000	\$20,000	\$20,000
Trailer - Single Axle		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	3	\$3,000	3	\$3,000	\$3,000	\$3,000
Loader Plow/Wing Attachments	3	\$30,000	3	\$30,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$30,000	\$30,000
Tractor - Park Maintenance		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	3	\$60,000	3	\$60,000	\$60,000	\$60,000
1st Av - Highland Dr to Beech St	2	\$446,546	10	\$446,546		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$446,546	\$446,546
1st Av - Beech St to Bridge St	2	\$167,600	10	\$167,600		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$167,600	\$167,600
1st Av - Bridge St to Washington St	2	\$375,066	10	\$375,066		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$375,066	\$375,066
5 Yard Dump Plow/Wing		\$0		\$0	3,7	\$200,000	3,7	\$200,000		\$0		\$0		\$0		\$0	3	\$200,000	3	\$200,000	\$400,000	\$400,000
Flatbed Hook & Go		\$0		\$0	3,7	\$110,000	3,7	\$110,000		\$0		\$0		\$0		\$0		\$0		\$0	\$110,000	\$110,000
Skid Steer Loader		\$0		\$0	3,7	\$60,000	3,7	\$60,000		\$0		\$0		\$0		\$0		\$0		\$0	\$60,000	\$60,000
Mower (4WD)		\$0		\$0	3,7	\$30,000	3,7	\$30,000		\$0		\$0		\$0		\$0		\$0		\$0	\$30,000	\$30,000
Forklift		\$0		\$0	3,7	\$10,000	3,7	\$10,000		\$0		\$0		\$0		\$0		\$0		\$0	\$10,000	\$10,000
Power Wheel Buggy		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	3	\$5,000	3	\$5,000	\$5,000	\$5,000
17th Av - Cedar St to Bridge St		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$0	\$0
17th Av - Spruce St to Cedar St		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$0	\$0
Bridge St - 16th Av to 17th Av		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$0	\$0
Cedar St - 16th Av to 17th Av		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$0	\$0
13th Av - Wasington St to North St	2	\$149,933	2	\$149,933		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$149,933	\$149,933
Falls Rd - 1st Av to Highland Dr		\$0		\$0	2	\$76,800	2	\$76,800		\$0		\$0		\$0		\$0		\$0		\$0	\$76,800	\$76,800
Falls Rd - Highland Dr to Wisconsin Av		\$0		\$0	2	\$98,133	2	\$98,133		\$0		\$0		\$0		\$0		\$0		\$0	\$98,133	\$98,133
Delwood Ct - 16th Av to 17th Av		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$0	\$0
N Pine St - 16th Av to Pine St		\$0		\$0	2	\$169,733	2	\$169,733		\$0		\$0		\$0		\$0		\$0		\$0	\$169,733	\$169,733
Street Sweeper		\$0		\$0		\$0		\$0	3,7	\$270,000	3,7	\$270,000		\$0		\$0		\$0		\$0	\$270,000	\$270,000
Flatbed-Mason Truck		\$0		\$0		\$0		\$0	3,7	\$80,000	3,7	\$80,000		\$0		\$0		\$0		\$0	\$80,000	\$80,000
Pickup Truck (1/2 Ton)		\$0		\$0		\$0		\$0	3,7	\$30,000	3,7	\$30,000		\$0		\$0		\$0		\$0	\$30,000	\$30,000
Roller - Wacker		\$0		\$0	3,7	\$15,000	3,7	\$15,000		\$0		\$0		\$0		\$0		\$0		\$0	\$15,000	\$15,000
Falls Rd - Wisconsin Av to S Green Bay Rd		\$0		\$0		\$0		\$0	2	\$256,000	2	\$256,000		\$0		\$0		\$0		\$0	\$256,000	\$256,000
1st Av - Wisconsin Av to Chateau Dr		\$0		\$0		\$0		\$0	2	\$113,067	2	\$113,067		\$0		\$0		\$0		\$0	\$113,067	\$113,067
1st Av - Chateau Dr to W Oak St		\$0		\$0		\$0		\$0	2	\$107,414	2	\$107,414		\$0		\$0		\$0		\$0	\$107,414	\$107,414
1st Av - W Oak St to Falls Rd		\$0		\$0		\$0		\$0	2	\$124,373	2	\$124,373		\$0		\$0		\$0		\$0	\$124,373	\$124,373
1st Av - Falls Rd to Maple St		\$0		\$0		\$0		\$0	2	\$228,960	2	\$228,960		\$0		\$0		\$0		\$0	\$228,960	\$228,960
Front End Loader	3,7	\$220,000	3,7	\$220,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$220,000	\$220,000
Dump Truck 10 Yard w/Plow & Wing	3,7	\$225,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$225,000	\$0
Snow Blower	3,7	\$120,000	3,7	\$120,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$120,000	\$120,000
Pickup Truck - 1 Ton		\$0		\$0		\$0		\$0		\$0		\$0		\$0	3,7	\$50,000	3,7	\$50,000		\$0	\$50,000	\$50,000
Tri-Deck Finish Mower		\$0		\$0		\$0		\$0		\$0		\$0		\$0	3,7	\$15,000	3,7	\$15,000		\$0	\$15,000	\$15,000
Salty Dogg Salter		\$0		\$0		\$0		\$0		\$0		\$0		\$0	3	\$5,000	3	\$5,000		\$0	\$5,000	\$5,000
17th Av - Valley Dr to Falls Rd		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	2	\$200,107	2	\$200,107	\$200,107	\$200,107
Blackhawk Dr - Falls Rd to Linden St		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	2	\$57,173	2	\$57,173	\$57,173	\$57,173
Blackhawk Dr - Linden St to Cypress Ct		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	2	\$71,467	2	\$71,467	\$71,467	\$71,467
Cypress Ct - Cypress Dr to End		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	2	\$26,800	2	\$26,800	\$26,800	\$26,800
Cypress Dr - Arapaho Av to Cypress Ct		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	2	\$71,466	2	\$71,466	\$71,466	\$71,466
Cypress Dr - Pine Ct to Arapaho Av		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	2	\$98,267	2	\$98,267	\$98,267	\$98,267
Cypress Dr - Cypress Ct to Blackhawk Dr		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	2	\$71,467	2	\$71,467	\$71,467	\$71,467
Arapaho Ct - Arapaho Av to End		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	2	\$89,333	2	\$89,333	\$89,333	\$89,333
Linden St - Pine Ct to Linden Ct		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	2	\$64,320	2	\$64,320	\$64,320	\$64,320
Linden St - Linden Ct to Blackhawk Dr		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	2	\$134,000	2	\$134,000	\$134,000	\$134,000
5th Ave - Highland Dr to Beech St		\$0		\$0	2	\$188,700	2	\$188,700		\$0		\$0		\$0		\$0		\$0		\$0	\$188,700	\$188,700
Dump Truck 5 Yard		\$0		\$0		\$0		\$0		\$0		\$0	3,7	\$200,000	3,7	\$200,000		\$0		\$0	\$200,000	\$200,000
Pickup Truck (2)		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	3,7	\$65,000	3,7	\$65,000	\$65,000	\$65,000
Cube Van		\$0		\$0		\$0		\$0		\$0		\$0	3,7	\$40,000	3,7	\$40,000		\$0		\$0	\$40,000	\$40,000
Zero Turn Mower		\$0		\$0		\$0		\$0		\$0		\$0	3,7	\$20,000	3,7	\$20,000		\$0		\$0	\$20,000	\$20,000
Hook & Go Patch Box		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	3	\$16,000		\$0	\$16,000	\$0

5 YEAR CAPITAL IMPROVEMENT PROGRAM

	2020		2021		2022		2022		2023		2023		2024		Total Requested	Total Executive
	Requested	Executive	Requested	Executive	Requested	Executive	Requested	Executive	Requested	Executive	Requested	Executive	Requested	Executive		
Skid Loader Pavement Grinder	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Leaf Vac	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Trailer - Tandem Axle	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Stump Grinder	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000	\$65,000	\$0	\$0	\$0	\$0	\$65,000	\$65,000
7th Av - Power St to Hickory St	\$0	\$0	\$94,350	\$94,350	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$94,350	\$94,350
6th Av - Power St to Hickory St	\$0	\$0	\$193,140	\$193,140	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$193,140	\$193,140
Chateau Dr - Wisconsin Av to 1st Ave	\$0	\$0	\$0	\$0	\$96,000	\$96,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$96,000	\$96,000
Holly Ln - 17th Av to Vista Ln	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,400	\$80,400	\$0	\$0	\$0	\$0	\$80,400	\$80,400
Sunset Ct - Grafton Av to Sunset Ln	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$28,800	\$28,800	\$0	\$0	\$0	\$0	\$28,800	\$28,800
Sunset Ct - Sunset Ln to Sunset Ln	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$79,200	\$79,200	\$0	\$0	\$0	\$0	\$79,200	\$79,200
Sunset Ct - Sunset Ln to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$31,680	\$31,680	\$0	\$0	\$0	\$0	\$31,680	\$31,680
Sunset Ln - Sunset Ct to Sunset Ct	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$57,173	\$57,173	\$0	\$0	\$0	\$0	\$57,173	\$57,173
Vista Ln - Holly Ln to Willow Ln	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$121,493	\$121,493	\$0	\$0	\$0	\$0	\$121,493	\$121,493
Willow Ln - 17th Av to Vista Ln	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$53,600	\$53,600	\$0	\$0	\$0	\$0	\$53,600	\$53,600
Willow Ln - Vista Ln to Grafton Av	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$57,174	\$57,174	\$0	\$0	\$0	\$0	\$57,174	\$57,174
Cheyenne Ct - Cheyenne Av to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,440	\$125,440	\$0	\$0	\$0	\$0	\$125,440	\$125,440
Meadowbrooke Ct - Green Bay Rd to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,400	\$80,400	\$0	\$0	\$0	\$0	\$80,400	\$80,400
11th Av - Meadowbrook Ct to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,933	\$75,933	\$0	\$0	\$0	\$0	\$75,933	\$75,933
Pleasant Valley Rd - Parkwood Ct to Edgewood Dr	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$61,404	\$61,404	\$0	\$0	\$0	\$0	\$61,404	\$61,404
Pleasant Valley Rd - Edgewood Dr to Valley Ct	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,696	\$11,696	\$0	\$0	\$0	\$0	\$11,696	\$11,696
Total - Public Works	\$1,829,145	\$1,554,145	\$1,346,856	\$1,291,856	\$1,450,814	\$1,372,814	\$1,392,393	\$1,254,293	\$1,417,400	\$1,331,400	\$7,436,608	\$6,804,508				
PARKS AND RECREATION																
Family Aquatic Center Upgrades	\$0	\$0	\$50,000	\$50,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$140,000	\$140,000
Shady Hollow Park - Picnic Shelter	\$33,000	\$33,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$33,000	\$33,000
Future South Side Park Development - Phase 1	\$0	\$260,000	\$260,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$260,000	\$260,000
Blackhawk Valley Park Development - Phase 2	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$83,000	\$0	\$0	\$0	\$83,000	\$83,000	\$83,000	\$83,000
Chair Factory Park Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$210,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$210,000
Timothy Wooden Building Repairs	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0
Total - Parks and Recreation	\$83,000	\$293,000	\$310,000	\$50,000	\$30,000	\$240,000	\$113,000	\$30,000	\$30,000	\$113,000	\$566,000	\$726,000				
LIBRARY																
Youth HVAC System Replacement	\$0	\$0	\$0	\$0	\$60,000	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000	\$60,000
Phone System	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tile Installation - Lobby	\$5,000	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000
Elevator Replacement/Upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000	\$45,000
Total - Library	\$5,000	\$5,000	\$0	\$0	\$60,000	\$60,000	\$45,000	\$45,000	\$0	\$0	\$110,000	\$110,000				
WATER UTILITY																
AMI New Development Meters	\$7,753	\$7,753	\$7,985	\$7,985	\$8,225	\$8,225	\$8,472	\$8,472	\$8,726	\$8,726	\$41,161	\$41,161				
Comm/Industrial New Development Meters	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$50,000				
Large Commercial/Industrial Meter Replacement	\$5,169	\$5,169	\$5,324	\$5,324	\$5,484	\$5,484	\$5,649	\$5,649	\$5,818	\$5,818	\$27,444	\$27,444				
Automated Meter Infrastructure - Meters	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$999,500	\$999,500				
Fire Hydrant Replacements	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000	\$175,000				
New Well #8	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$939,000	\$939,000	\$939,000	\$939,000				
Total - Water Utility	\$257,822	\$257,822	\$258,209	\$258,209	\$258,609	\$258,609	\$259,021	\$259,021	\$1,198,444	\$1,198,444	\$2,232,105	\$2,232,105				
WASTEWATER UTILITY																
Aeration Blower Replacement	\$0	\$0	\$0	\$0	\$145,000	\$145,000	\$0	\$0	\$0	\$0	\$145,000	\$145,000				
Ferrous Chloride Tank	\$42,000	\$42,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$42,000	\$42,000				
Aeration & Nutrient Control System	\$0	\$0	\$0	\$0	\$119,000	\$119,000	\$0	\$0	\$0	\$0	\$119,000	\$119,000				
Digester Tank No. 3	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$738,000	\$738,000	\$738,000	\$738,000				
Combination Plant Sludge Boiler	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$391,000	\$391,000	\$391,000	\$391,000				
Process Optimizer & Monitoring	\$0	\$0	\$0	\$0	\$149,100	\$149,100	\$0	\$0	\$0	\$0	\$149,100	\$149,100				
WWTP Headworks Facility - CRS/Engineering	\$324,575	\$324,575	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$324,575	\$324,575				
WWTP Headworks Facility	\$3,055,700	\$3,055,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,055,700	\$3,055,700				
WWTP Headworks Facility	\$14,000	\$14,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,000	\$14,000				
WWTP New Sludge Tank Sidewalk	\$5,000	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000				
Total - Wastewater Utility	\$3,441,275	\$3,441,275	\$0	\$0	\$413,100	\$413,100	\$0	\$0	\$1,129,000	\$1,129,000	\$4,983,375	\$4,983,375				

5 YEAR CAPITAL IMPROVEMENT PROGRAM

	2020 Requested	2020 Executive	2021 Requested	2021 Executive	2022 Requested	2022 Executive	2023 Requested	2023 Executive	2024 Requested	2024 Executive	Total Requested	Total Executive
LIFT STATION IMPROVEMENTS												
Engineering - Lake Field Road Lift Station	\$0	\$0	\$0	\$0	\$0	\$0	14 \$195,075	14 \$195,075	\$0	\$0	\$195,075	\$195,075
Lake Field Rd Lift Station-ESS Phase Three	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	14 \$747,790	14 \$747,790	\$747,790	\$747,790
Engineering - Arrowhead Road Lift Station	\$0	\$0	\$0	\$0	\$0	\$0	14 \$162,000	14 \$162,000	\$0	\$0	\$162,000	\$162,000
Arrowhead Road Lift Station	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	14 \$995,000	14 \$995,000	\$995,000	\$995,000
Total - Lift Station Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$357,075	\$357,075	\$1,742,790	\$1,742,790	\$2,099,865	\$2,099,865
WATER / SEWER REPLACEMENT												
1st Ave - Highland Dr to Beech St - Reline	13 \$16,700	13 \$16,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,700	\$16,700
1st Ave - Beech to W Bridge St - Reline	13 \$7,800	13 \$7,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,800	\$7,800
1st Ave - Bridge to Washington St - Reline	13 \$31,300	13 \$31,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$31,300	\$31,300
5th Ave - Highland Dr to Beech St	\$0	\$0	13 \$419,100	13 \$419,100	\$0	\$0	\$0	\$0	\$0	\$0	\$419,100	\$419,100
6th Ave - Hickory to Power St	\$0	\$0	13 \$510,600	13 \$510,600	\$0	\$0	\$0	\$0	\$0	\$0	\$510,600	\$510,600
7th Ave - Hickory to Power St	\$0	\$0	13 \$611,700	13 \$611,700	\$0	\$0	\$0	\$0	\$0	\$0	\$611,700	\$611,700
Falls Rd - 1st Ave to Highland Dr	\$0	\$0	13 \$280,000	13 \$280,000	\$0	\$0	\$0	\$0	\$0	\$0	\$280,000	\$280,000
Falls Rd - Highland Dr to Wisconsin Ave	\$0	\$0	13 \$583,500	13 \$583,500	\$0	\$0	\$0	\$0	\$0	\$0	\$583,500	\$583,500
Falls Rd- Wisconsin Ave to S Green Bay Rd	\$0	\$0	\$0	\$0	13 \$119,300	13 \$119,300	\$0	\$0	\$0	\$0	\$119,300	\$119,300
1st Ave - Wisconsin Ave to Chateau Dr	\$0	\$0	\$0	\$0	13 \$427,200	13 \$427,200	\$0	\$0	\$0	\$0	\$427,200	\$427,200
1st Ave - Chateau Dr to Oak St	\$0	\$0	\$0	\$0	13 \$213,600	13 \$213,600	\$0	\$0	\$0	\$0	\$213,600	\$213,600
1st Ave - W Oak St to Falls Rd	\$0	\$0	\$0	\$0	13 \$314,500	13 \$314,500	\$0	\$0	\$0	\$0	\$314,500	\$314,500
1st Ave - Falls Rd to Maple St	\$0	\$0	\$0	\$0	13 \$175,800	13 \$175,800	\$0	\$0	\$0	\$0	\$175,800	\$175,800
Holly Ln - 17th to Vista Ln	\$0	\$0	\$0	\$0	\$0	\$0	13 \$414,800	13 \$414,800	\$0	\$0	\$414,800	\$414,800
Sunset Ln and Sunset Ct	\$0	\$0	\$0	\$0	\$0	\$0	13 \$1,223,000	13 \$1,223,000	\$0	\$0	\$1,223,000	\$1,223,000
Vista Ln - Holly to Willow Ln	\$0	\$0	\$0	\$0	\$0	\$0	13 \$446,000	13 \$446,000	\$0	\$0	\$446,000	\$446,000
Willow Ln - 17th to Vista Ln	\$0	\$0	\$0	\$0	\$0	\$0	13 \$233,100	13 \$233,100	\$0	\$0	\$233,100	\$233,100
Willow Ln - Vista Ln to Grafton Ave	\$0	\$0	\$0	\$0	\$0	\$0	13 \$199,200	13 \$199,200	\$0	\$0	\$199,200	\$199,200
Meadowbrooke Ct - Green Bay Rd to End	\$0	\$0	\$0	\$0	\$0	\$0	13 \$430,000	13 \$430,000	\$0	\$0	\$430,000	\$430,000
11th Ave - Meadowbrooke to bike path	\$0	\$0	\$0	\$0	\$0	\$0	13 \$274,500	13 \$274,500	\$0	\$0	\$274,500	\$274,500
17th Ave - Valley Dr to Falls Rd	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	13 \$231,500	13 \$231,500	\$231,500	\$231,500
Blackhawk Dr - Falls Rd to Linden St	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	13 \$101,800	13 \$101,800	\$101,800	\$101,800
Blackhawk Dr - Linden St to Cypress Ct	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	13 \$290,900	13 \$290,900	\$290,900	\$290,900
Cypress Ct - Cypress Dr to end	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	13 \$70,600	13 \$70,600	\$70,600	\$70,600
Cypress Dr - Arapaho Ave to Cypress Ct	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	13 \$159,800	13 \$159,800	\$159,800	\$159,800
Cypress Dr - Pine Ct to Arapaho Av	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	13 \$217,900	13 \$217,900	\$217,900	\$217,900
Cypress Dr - Cypress Ct to Blackhawk Dr	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	13 \$189,300	13 \$189,300	\$189,300	\$189,300
Arapaho Ct - Arapaho Av to end	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	13 \$175,000	13 \$175,000	\$175,000	\$175,000
Linden St - Pine Ct to Linden Ct	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	13 \$116,600	13 \$116,600	\$116,600	\$116,600
Linden St - Linden Ct to Blackhawk Dr	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	13 \$244,100	13 \$244,100	\$244,100	\$244,100
N Pine St - 16th Av to Pine St	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	13 \$289,500	13 \$289,500	\$289,500	\$289,500
Green Bay Rd Lift Station Service Area	13 \$250,000	13 \$250,000	13 \$250,000	13 \$250,000	13 \$250,000	13 \$250,000	13 \$250,000	13 \$250,000	13 \$250,000	13 \$250,000	\$1,250,000	\$1,250,000
Total - Water / Sewer Replacement	\$305,800	\$305,800	\$2,654,900	\$2,654,900	\$1,500,400	\$1,500,400	\$3,470,600	\$3,470,600	\$2,337,000	\$2,337,000	\$10,268,700	\$10,268,700
WATER & WASTEWATER EQUIPMENT												
Utility Truck Replacement	7,13 \$25,000	7,13 \$25,000	7,13 \$30,500	7,13 \$30,500	\$0	\$0	7,13 \$35,000	7,13 \$35,000	7,13 \$35,000	7,13 \$35,000	\$125,500	\$125,500
Office Furniture	13 \$6,000	13 \$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000	\$6,000
Total - Water & Wastewater Equipment	\$31,000	\$31,000	\$30,500	\$30,500	\$0	\$0	\$35,000	\$35,000	\$35,000	\$35,000	131,500	\$131,500
TID #3 - DOWNTOWN REDEVELOPMENT												
Downtown Parking Lot - 13th Av	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overlay 13th Av: Washington St to North St	17 \$149,933	17 \$149,933	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$149,933	\$149,933
Chair Factory Park Improvements	10 \$210,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$210,000	\$0
Clark Gas Station Redevelopment	16 \$50,000	16 \$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000
Total - TID #3 - Downtown Redevelopment	\$409,933	\$199,933	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$409,933	\$199,933
TID #4 - SCD REDEVELOPMENT												
Former Senor Luna Redevelopment Plan	16 \$10,000	16 \$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Shopko Redevelopment Plan	16 \$25,000	16 \$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000

5 YEAR CAPITAL IMPROVEMENT PROGRAM

	<u>2020 Requested</u>	<u>2020 Executive</u>	<u>2021 Requested</u>	<u>2021 Executive</u>	<u>2022 Requested</u>	<u>2022 Executive</u>	<u>2023 Requested</u>	<u>2023 Executive</u>	<u>2024 Requested</u>	<u>2024 Executive</u>	<u>Total Requested</u>	<u>Total Executive</u>
Falls Rd Reconstruction - Wisconsin Av to First Av	\$0	\$0	11 \$174,933	17 \$174,933	\$0	\$0	\$0	\$0	\$0	\$0	\$174,933	\$174,933
1st Av - Wisconsin Av to Chateau Dr	\$0	\$0	\$0	\$0	11 \$71,911	17 \$71,911	\$0	\$0	\$0	\$0	\$71,911	\$71,911
1st Av - Chateau Dr to Oak St	\$0	\$0	\$0	\$0	11 \$68,315	17 \$68,315	\$0	\$0	\$0	\$0	\$68,315	\$68,315
1st Av - Oak St to Falls Rd	\$0	\$0	\$0	\$0	11 \$105,000	17 \$105,000	\$0	\$0	\$0	\$0	\$105,000	\$105,000
Chateau Dr - Wisconsin Av to 1st Av	\$0	\$0	\$0	\$0	11 \$80,850	17 \$80,850	\$0	\$0	\$0	\$0	\$80,850	\$80,850
Total - TID #4 South Commercial District Redevelopment	\$35,000	\$35,000	\$174,933	\$174,933	\$326,076	\$326,076	\$0	\$0	\$0	\$0	\$536,009	\$536,009
											\$766	
TOTAL EXPENDITURES	\$6,731,275	\$6,436,275	\$5,565,148	\$5,250,148	\$4,210,999	\$4,379,999	\$6,106,054	\$5,884,954	\$8,922,033	\$8,902,033	\$31,535,509	\$30,853,409
Sub Total Village Expenditures	\$2,695,378	\$2,400,378	\$2,621,539	\$2,306,539	\$2,038,890	\$2,207,890	\$1,984,358	\$1,763,258	\$2,479,799	\$2,459,799	\$11,819,964	\$11,137,864
Sub Total Utility Expenditures	\$4,035,897	\$4,035,897	\$2,943,609	\$2,943,609	\$2,172,109	\$2,172,109	\$4,121,696	\$4,121,696	\$6,442,234	\$6,442,234	\$19,715,545	\$19,715,545
Total Expenditures	\$6,731,275	\$6,436,275	\$5,565,148	\$5,250,148	\$4,210,999	\$4,379,999	\$6,106,054	\$5,884,954	\$8,922,033	\$8,902,033	\$31,535,509	\$30,853,409
	\$64,292	\$775,752	(\$210,508)	(\$265,904)	\$124,892	(\$86,462)	(\$88,108)	(\$165,941)	\$185,925	(\$155,748)		
ENDING FUND BALANCE												
Committed: Fire Department Equipment Fund	\$762,640	\$762,640	\$552,132	\$552,132	\$677,024	\$677,024	\$678,916	\$678,916	\$355,908	\$355,908		
Non-Committed: Capital Equipment Fund	\$57,020	\$57,020	\$46,320	\$456,320	\$450,820	\$842,820	\$902,820	\$1,294,820	\$1,285,820	\$1,661,820		