



**GRAFTON**  
QUALITY LIFE. NATURALLY.

June 4, 2018

Honorable James A. Brunnuell, Village President, and  
Members of the Board of Trustees

Dear Village President and Board Members:

Herewith contained is the Village of Grafton's 5 Year Capital Improvement Program Budget for the years 2019 - 2023. Included in this submittal are the budgets and related appropriations for the following funds: General Fund, Special Revenue Funds, Enterprise Funds, and Capital Improvement Funds.

Consistent with the Village's Annual Program Budgets, this document reflects the on-going mission of the Village of Grafton. The Village's mission statement is:

*As a managed growth community in the Milwaukee metropolitan area, Grafton strives to deliver the finest municipal services available in the most cost effective and efficient manner, and in so doing, ensure the highest quality of life for its residents -- defined by quality housing in safe neighborhoods, the provision and maintenance of essential streets and utilities, a broad and stable economic base, exceptional recreational opportunities, and attractive commercial and industrial development.*

The Capital Improvement Program (CIP) provides for the planning, purchase, design, rehabilitation, renovation, construction, and development of facilities, properties, and systems to enhance the physical development of the Village. The Village of Grafton prepares a 5-Year plan for capital improvements and updates that plan every year. In addition the annual budget makes appropriations for capital expenditures. The first year of the capital improvement program is included as part of the annual budget process and the remaining four years are recommended as a plan for future projects.

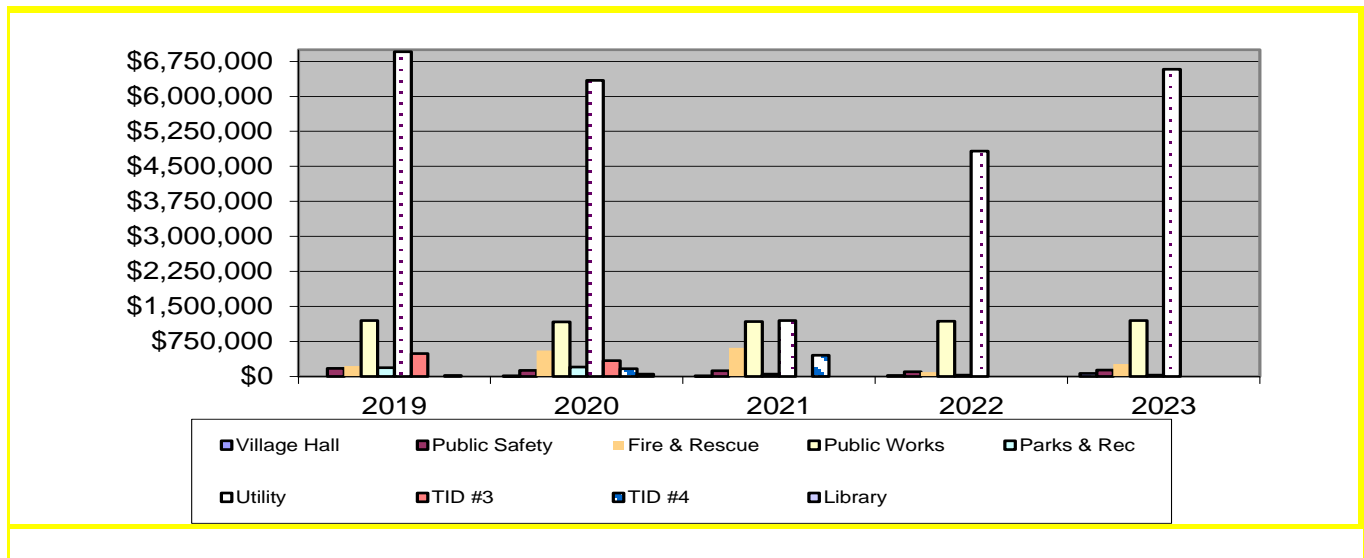
The Capital Improvement Program is a planning tool for Village staff and elected officials. Due to uncertainties in the political, economic, and financial realities of each year the Village Board must retain flexibility to proceed with the projects contained in the Capital Improvement Program.

The Capital Improvement Program is based on Areas of Emphasis established by the Village Board. Many of the projects scheduled in the 2019 – 2023 CIP will result in the accomplishment of several Areas of Emphasis that were established.

Capital is defined as tangible property with a life beyond a one year budget cycle. Land, equipment, buildings, as well as the services required to build or install, may be classified as capital. Capital acquisition is primarily funded by bond proceeds, but recurring and nonrecurring revenue may be used. Major capital improvements for the Village of Grafton are funded primarily with general obligation bonds, property tax revenue, and user fees. Other sources of revenue that fund capital improvements include: impact fees, vehicle sales, donations, special assessments, interest earnings, and intergovernmental revenues.

General Obligation bonds (G.O. bonds) fund a host of capital improvements that directly affect the basic needs and quality of life for every Grafton resident. Public safety equipment, including police and fire facilities, street improvements, water and sewer improvements, park, recreation, library, public works, and open space facilities, development and redevelopment projects; all these capital projects and more are funded by G.O. bonds.

### Projects by Category 2019 – 2023



### DEBT CAPACITY

The Village’s present and future debt capacity is evaluated during the preparation of the Capital Improvement Program. This was done to determine the amount of additional bonds that could be issued to finance the projects that were requested by departments for the Capital Improvement Program. The primary emphasis of the debt capacity analysis was to determine the amount of debt that could be issued without causing a downgrading in the Village’s bond rating. Bond ratings are based on economic, debt, administrative, and fiscal factors. Consequently, ratings are subjective and there is not a formula that can be followed

to calculate a bond rating. The Village's current rating is Aa2, assigned in August 2017. Obligations rated Aa2 are considered to be of high quality and are subject to very low credit risk. The modifier 2 indicates a mid-range ranking of obligations rated Aa. Also, the analysis includes a projection of the Village's legal debt margin that reviews the maximum debt allowed under state law and the amount of debt outstanding, current and to be issued.

The analysis of Grafton's debt capacity included a review of data for the past five years on debt ratios and bond ratings. Also, the analysis included a projection of future debt transactions, tax base growth, and debt ratios.

The amount of debt anticipated to be issued in 2019 - 2023 is \$11,139,164. The majority of the bonds planned to be issued between 2019 and 2023 will be for utility improvements (water and wastewater), future park development and improvements to the downtown redevelopment area (TID No. 3), and south commercial district (TID No. 4).

<b>Debt Transactions</b>			
<b>Year</b>	<b>New Debt Issued</b>	<b>Debt Paid</b>	<b>Net Outstanding Debt</b>
	Projected Balance Forward		35,126,794
2019	4,444,982	3,637,008	35,934,768
2020	3,574,482	3,732,626	33,776,624
2021	651,900	3,553,619	30,874,905
2022	1,328,900	3,583,800	28,620,005
2023	1,138,900	3,792,130	25,966,775

Wisconsin State Statutes limits the borrowing capacity of municipalities to 5 percent of their overall equalized value. The Village has a policy to limit the issuance of debt to 85 percent of the statutory limit. The Village recognizes the unique role of the Tax Incremental Districts in the development and redevelopment of property and within the policy targets Non-TID debt at 50 percent of the statutory limit. The current total amount of debt that can be issued is \$66,665,680. The table below identifies the percent of statutory debt limit for the projection for the 2019 - 2023 CIP and anticipated year-end 2018 outstanding debt. Please note that no change in equalized value is projected.

Year	Equalized Value	State Limit 5% of Equalized Value	Village Debt Policy 85% of State Limit	Outstanding Debt	Percentage of State Limit	Outstanding Non-TID Debt	Percentage of State Limit
2018	1,333,313,600	66,665,680	56,665,828	35,126,794	52.7%	12,352,691	18.5%
2019	1,333,313,600	66,665,680	56,665,828	35,934,768	53.9%	15,232,403	22.8%
2020	1,333,313,600	66,665,680	56,665,828	33,776,624	50.7%	17,255,951	25.9%
2021	1,333,313,600	66,665,680	56,665,828	30,874,905	46.3%	16,534,856	24.8%
2022	1,333,313,600	66,665,680	56,665,828	28,620,005	42.9%	16,684,159	25.0%
2023	1,333,313,600	66,665,680	56,665,828	25,966,775	39.0%	16,454,063	24.7%

## IMPACT ON PROPERTY TAXES

Debt is issued to finance public projects and are financed by revenues sources (i.e. impact fees, user charges, special assessments, and property taxes). The annual principal and interest payment on this debt is financed in the Debt Service Fund portion of the Village's annual budget. (The property tax levy for 2018 CIP-related projects is \$1,506,526 or \$1.41 per \$1,000 of equalized property valuation.) The tax levy for 2019 will be determined when the 2019 Budget is approved in November, 2018. The total related 2018 Village tax rate for 2019 CIP projects is \$1.49 per \$1,000 equalized property valuation. Please note that annually \$156,092 is collected and reserved for future Fire and Rescue Equipment Fund purchases due to the needs of the department. In this CIP the annual requests for capital Fire and Rescue equipment purchases range from \$88,500 to \$611,000.

Property taxes are levied for several funds to finance projects in the CIP. The property tax levies for projects by fund are as follows:

Tax Levy for Projects by Fund							
Fund	2019	2020	2021	2022	2023	Total	%
General	\$0	\$15,000	\$15,000	\$22,000	\$60,000	\$112,800	1.5%
Library	0	32,800	0	0	0	\$32,800	0.4%
Capital Projects	831,470	754,115	778,726	783,803	790,149	\$3,938,263	52.6%
Capital Equipment	650,142	655,892	633,142	611,392	653,792	\$3,204,360	42.8%
Park and Open Space	105,000	0	30,000	30,000	30,000	280,000	3.7%
Total of All Funds	\$1,586,612	\$1,457,807	\$1,456,868	\$1,447,195	\$1,533,941	\$7,482,423	100.0%

The impact on the tax rate (per \$1,000 of equalized property valuation) of financing projects in the Capital Improvement Plan through annual appropriation of property tax is as follows:

### Impact on Property Tax Rates for Projects by Fund

Fund	2019	2020	2021	2022	2023
General	\$0.00	\$0.01	\$0.01	\$0.02	\$0 .06
Library	.00	.03	.00	.00	.00
Capital Projects	.78	.70	.73	.73	.74
Capital Equipment	.61	.61	.59	.57	.61
Park and Open Space	.10	.00	.03	.02	.02
Total of All Funds	\$1.49	\$1.35	\$1 36	\$1.34	\$1 .43

## GENERAL OBLIGATION BONDS

General Obligation Bonds, so named because they are backed by the full faith and credit of the Village of Grafton, may be used to finance any capital improvement. The G.O. Bonds are

redeemed by any regular source of Village funding including special assessments, impact fees, tax increment revenue, the Town of Grafton, and property taxes.

The Village of Grafton traditionally has received an excellent bond rating and the Village continues to do so. As indicated earlier the current Moody's rating held by the Village is Aa2. The Village receives this rating as it is perceived to have strong financial management, a favorable debt profile, an orderly capital planning process and, as a result, a manageable capital plan, and a diverse economy. The Village makes every effort to redeem its G.O. bonds in a relatively short time frame. Presently, 96.4 percent of the Village's existing debt principal will be retired in ten years. Repayment periods are determined by the interest rate environment, tax rate impacts, and the expected life of a project.

### **OPERATIONAL IMPACT**

Some capital projects affect future operating budgets either positively or negatively by impacting operating costs. These impacts vary widely from project to project and are evaluated during the process of assessing each project submittal. The General Fund, Water Fund, Sewer Fund, Park and Open Space Fund, Park and Recreational Facilities Fund, and Library Fund would provide the funding for any impacts on maintenance and operating costs dependent upon the specific project.

Operational impacts influencing maintenance costs of this program are generally non-existent or positive where the project will actually reduce overall operating costs. None of the projects in the 5 Year Capital Program have significant negative operating impacts. Vehicle and equipment purchases may provide the Village with operational savings as fuel and oil savings would positively impact the Village with the purchase of more fuel efficient and greener vehicles and equipment. Due to the fact that repair expenses accelerate as equipment ages replacing the equipment may periodically lower these costs depending on the condition of the remaining pieces of equipment. Repairs and replacement of items from the Park and Open Space Fund and Park and Recreational Facilities Fund will continue to draw residents to the Family Aquatic Center and various parks and is expected to increase revenues budgeted for in the Aquatics Fund and General Fund.

Operational impacts that provide a positive impact to operating costs are the implementation of specific processes, equipment, etc., such as the Bulk Water Fill Station that will reduce manual processes and reduce staff time in monitoring bulk water filling and the use of an automated system for billing purposes.

### **CAPITAL PLANNING PROCESS**

The Village Administrator administers an annual planning process that begins with the Areas of Emphasis, established by the Village Board, which all projects are evaluated. Each Village Department submits a request for projects and these projects go through a rigorous review process that includes staff review, committee review, and ranking. The Department request includes a Project Rating Worksheet that uses eighteen criteria that are receive a multiplier based on the criteria's priority. The appropriate committees (i.e. Board of Public Works

reviews Public Works projects) review requests and make recommendations to the Finance Committee which makes recommendations to the Village Board. The approved projects are then included in the Annual Budget process for ultimate approval or denial of requests.

The following is the calendar of events for the 2018 Annual Program Budget planning cycle.

<b>Day</b>	<b>Date</b>	<b>Action</b>	<b>Approval Group</b>	<b>Responsibility</b>
Monday	March 5	5 Year Capital Improvement Plan instructions provided to the department heads		Administrator/ Administrative Services Director
Monday	April/May	5 Year Capital Improvement Plan forwarded to Committees	Committee/ Commissions	Department Heads
Monday	April 2	Final 5 Year Capital Improvement Plan submitted to the Director of Administrative Services		Department Heads
Monday	June 4	5 Year Capital Improvement Plan presented	Finance Committee	Administrative Services Director
Monday	June 18	Capital Improvement Program approval	Village Board	
Monday	July 2	Review Long Term Financial Plan	Finance Committee	Administrative Services Director
Monday	July 2	Strategic Plan reviewed	Finance Committee	Administrator
Monday	July 16	Long Tern Financial Plan Approval	Village Board	Administrative Services Director
Monday	July 16	Strategic Plan approved	Village Board	Department Heads
Monday	July 9	Distribute requests to departments		Administrator
Monday	August 22	Return budget forms		Department Heads
Thursday – Wednesday	August 23 – September 26	Review and modify budget request		Administrator / Department Heads
Tuesday	October 16	Publish Executive Budget and submit to Board		Administrator
Thursday	October 18	Legal Notice for Hearing		Administrator
Monday	October 22	Budget Workshop	Village Board	Administrator / Department Heads
Monday	November 5	Public Hearing	Village Board	
Monday	November 19	Adopt 2019 Budget and establish tax levy	Village Board	

## HIGHLIGHTS OF THE CAPITAL IMPROVEMENT PLAN

The five-year total expenditures within the 2019 – 2023 CIP are:

Expenditure by Department	2019-2023 CIP	Percentage
Village Hall	\$112,000	0.2%
Police	647,300	2.4%
Fire and Rescue Services	1,745,000	8.2%
Public Works	5,906,063	23.0%
Parks and Recreation	475,000	2.2%
Library	71,000	0.2%
Water and Wastewater Utility	26,645,050	54.8%
TID No. 3	821,000	5.1%
TID No. 4	627,000	3.9%
<b>Total Expenditures</b>	<b>\$35,383,064</b>	<b>100.0%</b>

The five largest projects within the CIP are as follows:

1. Water and Wastewater Headworks Facility - \$5,700,000  
Construction of this project is planned to begin in 2019 with an anticipated completion date in 2020. This project is for the construction of a new headworks facility including new mechanical equipment for preliminary treatment of flows to the wastewater treatment plant.
  
2. River Bend Road Sewer Interceptor - \$1,134,100  
Design and construction of this project is planned for 2023. As Eastside development continues and expands, specifically, east from the River Bend Road Lift Station, sewer service planning has identified the potential requirement to install 5,500 feet of new interceptor sewer east from the lift station to Port Washington Road.
  
3. Water Main and Sewer Main Replacement – Sunset Lane and Sunset Court - \$1,131,215  
Design and construction of this project is planned for 2022. The project consists of replacing 1,500 feet of 6” water main pipe with 8” water main pipe and install 400 feet of new water main as well as replacing 1,600 feet of 8” sanitary sewer and install 200 feet of new sanitary sewer.
  
4. River Bend Road Water Main Extension - \$1,007,400  
Design and construction of this project is planned for 2023. The “Water Utility Master Plan” completed in 2015 indicates the construction of 5,840 feet of 12” main to be constructed from River Bend Road east to Port Washington Road.

5. Arrowhead Road Lift Station - \$995,000

Design and construction of this project is planned for 2023. As Eastside development continues and expands along Port Washington Road north of the Grafton Commons development and more specifically, north of Arrowhead Road, sewer service planning has identified that a new sewer lift station will be needed to provide service to the areas north of Arrowhead Road and both north and south of CTH V at I-43.

Details regarding the projects included within the CIP are included in the subsequent sections of this document. A summary of the projects is included for each area followed by a separate page providing details for each project.

### FUNDING SOURCES

The projects in the 2019-2023 Capital Improvement Program are funded by a variety of sources. The following table identifies the revenue sources required to fund the projects.

Revenue Source	2019-2023 CIP	Percentage
Property Tax Levy	\$7,482,423	20.3%
Impact Fees	280,000	0.8%
Vehicle Sales	212,700	0.6%
Other Municipal Contributions	706,200	1.9%
Borrowed Funds	11,149,164	30.3%
Sewer & Water User Fees	12,681,021	34.5%
Special Assessments	4,241,365	11.5%
Other	4,000	0.0%
Fund Balance	46,000	0.1%
Total of Revenue Sources	\$36,802,873	100.00%

We wish to thank all of the Village staff who participated in the development of the 5-Year Capital Improvement Program.

Sincerely,

*Jesse Thyes*

Jesse Thyes  
Village Administrator

*Paul Styduhar*

Paul Styduhar  
Director of Administrative Services



**5 YEAR CAPITAL IMPROVEMENT PROGRAM**

		2019 Recommended	2019 Executive	2020 Recommended	2020 Executive	2021 Recommended	2021 Executive	2022 Recommended	2022 Executive	2023 Recommended	2023 Executive	Total Recommended	Total Executive
BEGINNING FUND BALANCE	(17)	\$770,677	\$770,677	\$791,769	\$791,769	\$624,261	\$624,261	\$413,753	\$413,753	\$516,745	\$516,745		
Committed: Fire Department Equipment Fund		\$770,677	\$770,677	\$791,769	\$791,769	\$624,261	\$624,261	\$413,753	\$413,753	\$516,745	\$516,745		
<b>REVENUES</b>													
Property Tax Levy:													
General Projects	(1)	\$0	\$0	\$47,800	\$47,800	\$15,000	\$15,000	\$22,000	\$22,000	\$60,000	\$60,000	\$144,800	\$144,800
Street Improvement Fund / Sidewalks	(2)	\$831,470	\$831,470	\$1,578,749	\$754,115	\$778,726	\$778,726	\$783,803	\$783,803	\$790,149	\$790,149	\$4,762,897	\$3,938,263
Equipment Fund	(3)	\$494,050	\$494,050	\$499,800	\$499,800	\$477,050	\$477,050	\$455,300	\$455,300	\$497,700	\$497,700	\$2,423,900	\$2,423,900
Fire Equipment Fund	(4)	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$780,460	\$780,460
Park and Open Space Fund	(5)	\$105,000	\$105,000	\$50,000	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$245,000	\$195,000
Impact Fees	(6)	\$280,000	\$80,000	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$280,000	\$280,000
Vehicle Sales	(7)	\$39,500	\$39,500	\$43,500	\$43,500	\$45,700	\$45,700	\$35,000	\$35,000	\$49,000	\$49,000	\$212,700	\$212,700
State / Federal Grants	(8)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Municipality Contributions	(9)	\$90,000	\$90,000	\$229,400	\$229,400	\$244,400	\$244,400	\$35,400	\$35,400	\$107,000	\$107,000	\$706,200	\$706,200
Other Borrowed Funds	(10)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
G. O. Borrowed Funds	(11)	\$4,454,982	\$4,444,982	\$3,574,482	\$3,574,482	\$651,900	\$651,900	\$1,328,900	\$1,328,900	\$1,138,900	\$1,138,900	\$11,149,164	\$11,139,164
Donations	(12)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sewer & Water User Fees/Cash Reserves	(13)	\$2,993,245	\$2,993,245	\$3,269,322	\$3,269,322	\$1,724,109	\$1,724,109	\$3,144,924	\$3,144,924	\$1,549,421	\$1,549,421	\$12,681,021	\$12,681,021
Special Assessment	(14)	\$0	\$0	\$0	\$0	\$0	\$0	\$357,075	\$357,075	\$3,884,290	\$3,884,290	\$4,241,365	\$4,241,365
Interest Income	(15)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	(16)	\$0	\$0	\$4,000	\$4,000	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000	\$4,000
Fund Balance	(17)	\$21,000	\$21,000	\$5,000	\$5,000	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$46,000	\$46,000
<b>TOTAL REVENUE</b>		\$9,465,339	\$9,255,339	\$9,458,145	\$8,783,511	\$4,142,977	\$4,142,977	\$6,348,494	\$6,348,494	\$8,262,552	\$8,262,552	\$37,677,507	\$36,792,873
Total Property Tax Levy		\$1,586,612	\$1,586,612	\$2,332,441	\$1,457,807	\$1,456,868	\$1,456,868	\$1,447,195	\$1,447,195	\$1,533,941	\$1,533,941	\$8,357,057	\$7,482,423
Village Hall		\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$22,000	\$22,000	\$60,000	\$60,000	\$112,000	\$112,000
Police		\$144,250	\$144,250	\$114,300	\$114,300	\$96,750	\$96,750	\$79,300	\$79,300	\$116,700	\$116,700	\$551,300	\$551,300
Fire		\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$156,092	\$780,460	\$780,460
Public Works		\$1,181,270	\$1,181,270	\$1,964,249	\$1,139,615	\$1,159,026	\$1,159,026	\$1,159,803	\$1,159,803	\$1,171,149	\$1,171,149	\$6,635,497	\$5,810,863
Parks and Recreation		\$105,000	\$105,000	\$50,000	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$245,000	\$195,000
Library		\$0	\$0	\$32,800	\$32,800	\$0	\$0	\$0	\$0	\$32,800	\$32,800	\$65,600	\$65,600
Equal		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>EXPENDITURES</b>													
<b>VILLAGE HALL</b>													
Data Server		\$0	\$0	\$0	\$0	\$0	\$0	\$22,000	\$22,000	\$0	\$0	\$22,000	\$22,000
Terminal Server		\$0	\$0	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	\$15,000
Phone System		\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$15,000
Village Hall Roof Replacement		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000	\$60,000	\$60,000	\$60,000
<b>Total - Village Hall</b>		\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$22,000	\$22,000	\$60,000	\$60,000	\$112,000	\$112,000
<b>POLICE</b>													
Marked Police Squads	3,7	\$89,250	\$89,250	\$59,500	\$59,500	\$89,250	\$89,250	\$59,500	\$59,500	\$61,000	\$61,000	\$358,500	\$358,500
Unmarked Squad	3	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Ballistic Vests	3	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,500	\$4,500	\$20,500	\$20,500
Conference Room Chairs		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,200	\$7,200	\$7,200	\$7,200
Upgrade In-Squad and BWC System		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$56,000	\$56,000	\$56,000	\$56,000
Firewall Replacement		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000	\$4,000	\$4,000	\$4,000
Mobile Radio		\$0	\$0	\$6,800	\$6,800	\$0	\$0	\$6,800	\$6,800	\$0	\$0	\$13,600	\$13,600
Records Server		\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000	\$0	\$0	\$20,000	\$20,000
Light bars (2)	3	\$7,500	\$7,500	\$5,000	\$5,000	\$7,500	\$7,500	\$0	\$0	\$0	\$0	\$20,000	\$20,000
License Plate Reader		\$0	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$40,000	\$40,000
Radars (1)		\$0	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000	\$0	\$0	\$2,000	\$2,000
Defibrillators		\$0	\$0	\$0	\$0	\$0	\$0	\$3,000	\$3,000	\$0	\$0	\$3,000	\$3,000
Video Server	3	\$10,000	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Digital Voice Logging System	3	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Squad Laptops	3	\$12,500	\$12,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,500	\$12,500
In-House Surveillance Upgrade		\$0	\$0	\$35,000	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000	\$35,000
<b>Total - Police</b>		\$168,250	\$168,250	\$130,300	\$130,300	\$120,750	\$120,750	\$95,300	\$95,300	\$132,700	\$132,700	\$647,300	\$647,300

**5 YEAR CAPITAL IMPROVEMENT PROGRAM**

	2019 Recommended	2019 Executive	2020 Recommended	2020 Executive	2021 Recommended	2021 Executive	2022 Recommended	2022 Executive	2023 Recommended	2023 Executive	Total Recommended	Total Executive
<b>FIRE</b>												
851 Ambulance	\$0	\$0	\$0	\$0	4,9 \$160,000	4,9 \$160,000	\$0	\$0	\$0	\$0	\$160,000	\$160,000
852 Ambulance	\$0	\$0	\$0	\$0	4,9 \$160,000	4,9 \$160,000	\$0	\$0	\$0	\$0	\$160,000	\$160,000
855 PFR	\$0	\$0	4,9 \$65,000	4,9 \$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000	\$65,000
853 Inspection Car	4,9 \$40,000	4,9 \$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$40,000
854 Utility	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	4,9 \$50,000	4,9 \$50,000	\$50,000	\$50,000
856 Command Car	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	4,9 \$70,000	4,9 \$70,000	\$70,000	\$70,000
863 Engine	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
864 Engine	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
866 Body Updates	4,9 \$65,000	4,9 \$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000	\$65,000
867 Six Wheeler	\$0	\$0	4,9 \$35,000	4,9 \$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000	\$35,000
Special Teams Trailer	\$0	\$0	4,9 \$10,000	4,9 \$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Cardiac Monitor #855	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Stryker cot #851	\$0	\$0	\$0	\$0	4,9 \$17,000	4,9 \$17,000	\$0	\$0	\$0	\$0	\$17,000	\$17,000
Stryker cot #852	\$0	\$0	\$0	\$0	4,9 \$17,000	4,9 \$17,000	\$0	\$0	\$0	\$0	\$17,000	\$17,000
Stair Chair #851	\$0	\$0	\$0	\$0	4,9 \$3,500	4,9 \$3,500	\$0	\$0	\$0	\$0	\$3,500	\$3,500
Stair Chair #852	\$0	\$0	\$0	\$0	4,9 \$3,500	4,9 \$3,500	\$0	\$0	\$0	\$0	\$3,500	\$3,500
Thermal Camera #863	4,9 \$10,000	4,9 \$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Thermal Camera #864	\$0	\$0	4,9 \$10,000	4,9 \$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Thermal Camera #865	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ventilation Fans	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	4,9 \$7,500	4,9 \$7,500	\$7,500	\$7,500
Rescue Boat & Motor	\$0	\$0	\$0	\$0	4,9 \$10,000	4,9 \$10,000	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Oceanid	\$0	\$0	\$0	\$0	\$0	\$0	4,9 \$6,000	4,9 \$6,000	\$0	\$0	\$6,000	\$6,000
Swift/Ice Rescue Suits	\$0	\$0	4,9 \$8,000	4,9 \$8,000	\$0	\$0	\$0	\$0	\$0	\$0	\$8,000	\$8,000
SCBA's	\$0	\$0	\$0	\$0	4,9 \$230,000	4,9 \$230,000	\$0	\$0	\$0	\$0	\$230,000	\$230,000
Genesis Extrication Tools	4,9 \$40,000	4,9 \$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$40,000
Air Bag System	4,9 \$15,000	4,9 \$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	\$15,000
Industrial Washer	\$0	\$0	4,9 \$10,000	4,9 \$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Radio Base	4,9 \$10,000	4,9 \$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Floor Cleaning Machine	\$0	\$0	\$0	\$0	\$0	\$0	4,9 \$7,500	4,9 \$7,500	\$0	\$0	\$7,500	\$7,500
Training Tower	\$0	\$0	4,9 \$375,000	4,9 \$375,000	\$0	\$0	\$0	\$0	\$0	\$0	\$375,000	\$375,000
Overhead Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	4,9 \$100,000	4,9 \$100,000	\$100,000	\$100,000
Apparatus Floor Painting	\$0	\$0	4,9 \$40,000	4,9 \$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$40,000
1st & Exterior Painting	\$0	\$0	\$0	\$0	\$0	\$0	4,9 \$45,000	4,9 \$45,000	\$0	\$0	\$45,000	\$45,000
Kit. Compliance/Update	4,9 \$35,000	4,9 \$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000	\$35,000
Sta. Modine Heaters	4,9 \$10,000	4,9 \$10,000	\$0	\$0	4,9 \$10,000	4,9 \$10,000	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Pagers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	4,9 \$40,000	4,9 \$40,000	\$40,000	\$40,000
Apparatus Floor Lighting	\$0	\$0	\$0	\$0	\$0	\$0	4,9 \$30,000	4,9 \$30,000	\$0	\$0	\$30,000	\$30,000
<b>Total - Fire &amp; Rescue</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$553,000</b>	<b>\$553,000</b>	<b>\$ 611,000</b>	<b>\$ 611,000</b>	<b>\$ 88,500</b>	<b>\$ 88,500</b>	<b>\$ 267,500</b>	<b>\$ 267,500</b>	<b>\$1,745,000</b>	<b>\$1,745,000</b>

**5 YEAR CAPITAL IMPROVEMENT PROGRAM**

	2019 Recommended	2019 Executive	2020 Recommended	2020 Executive	2021 Recommended	2021 Executive	2022 Recommended	2022 Executive	2023 Recommended	2023 Executive	Total Recommended	Total Executive										
<b>PUBLIC WORKS</b>																						
Sidewalk Replacement Program	2	\$42,000	2	\$42,000	2	\$43,000	2	\$43,000	2	\$44,000	2	\$44,000	2	\$45,000	2	\$45,000	2	\$46,000	2	\$46,000	\$220,000	\$220,000
Loader Purchase (eliminates rental)	3	\$125,000	3	\$125,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$125,000	\$125,000
Backhoe	3,7	\$110,000	3,7	\$110,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$110,000	\$110,000
Pickup Truck (4WD)	3,7	\$35,000	3,7	\$35,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$35,000	\$35,000
Loader Plow/Wing Attachments	3	\$23,800	3	\$23,800		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$23,800	\$23,800
Chipper (Brush)	3,7	\$68,000	3,7	\$68,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$68,000	\$68,000
1st Av - Highland Dr to Beech St		\$0		\$0	11	\$347,967		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$347,967	\$0
1st Av - Beech St to Bridge St		\$0		\$0	11	\$143,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$143,000	\$0
1st Av - Bridge St to Washington St		\$0		\$0	11	\$333,667		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$333,667	\$0
5 Yard Dump Plow/Wing		\$0		\$0	3,7	\$200,000	3,7	\$200,000		\$0		\$0		\$0		\$0		\$0		\$0	\$200,000	\$200,000
Flatbed Hook & Go		\$0		\$0	3,7	\$110,000	3,7	\$110,000		\$0		\$0		\$0		\$0		\$0		\$0	\$110,000	\$110,000
Skid Steer Loader		\$0		\$0	3,7	\$60,000	3,7	\$60,000		\$0		\$0		\$0		\$0		\$0		\$0	\$60,000	\$60,000
Mower (4WD)		\$0		\$0	3,7	\$30,000	3,7	\$30,000		\$0		\$0		\$0		\$0		\$0		\$0	\$30,000	\$30,000
Forklift		\$0		\$0	3,7	\$10,000	3,7	\$10,000		\$0		\$0		\$0		\$0		\$0		\$0	\$10,000	\$10,000
17th Av - Bridge St to Washington St	2	\$78,173	2	\$78,173		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$78,173	\$78,173
17th Av - Cedar St to Bridge St	2	\$138,307	2	\$138,307		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$138,307	\$138,307
17th Av - Spruce St to Cedar St	2	\$130,790	2	\$130,790		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$130,790	\$130,790
Bridge St - 16th Av to 17th Av	2	\$108,460	2	\$108,460		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$108,460	\$108,460
Cedar St - 16th Av to 17th Av	2	\$100,723	2	\$100,723		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$100,723	\$100,723
13th Av - Wasington St to North St		\$0		\$0	2	\$125,000	2	\$125,000		\$0		\$0		\$0		\$0		\$0		\$0	\$125,000	\$125,000
Falls Rd - 1st Av to Highland Dr		\$0		\$0	2	\$103,600	2	\$103,600		\$0		\$0		\$0		\$0		\$0		\$0	\$103,600	\$103,600
Falls Rd - Highland Dr to Wisconsin Av		\$0		\$0	2	\$81,400	2	\$81,400		\$0		\$0		\$0		\$0		\$0		\$0	\$81,400	\$81,400
Delwood Ct - 16th Av to 17th Av	2	\$90,200	2	\$90,200		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$90,200	\$90,200
N Pine St - 16th Av to Pine St	2	\$142,817	2	\$142,817		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$142,817	\$142,817
Street Sweeper		\$0		\$0		\$0	3,7	\$270,000	3,7	\$270,000		\$0		\$0		\$0		\$0		\$0	\$270,000	\$270,000
Flatbed-Mason Truck		\$0		\$0		\$0	3,7	\$80,000	3,7	\$80,000		\$0		\$0		\$0		\$0		\$0	\$80,000	\$80,000
Pickup Truck (1/2 Ton)		\$0		\$0		\$0	3,7	\$30,000	3,7	\$30,000		\$0		\$0		\$0		\$0		\$0	\$30,000	\$30,000
Roller - Wacker		\$0		\$0		\$0	3,7	\$15,000	3,7	\$15,000		\$0		\$0		\$0		\$0		\$0	\$15,000	\$15,000
Falls Rd - Wisconsin Av to S Green Bay Rd		\$0		\$0		\$0	2	\$215,600	2	\$215,600		\$0		\$0		\$0		\$0		\$0	\$215,600	\$215,600
1st Av - Wiscnsin Av to Chateau Dr		\$0		\$0		\$0	2	\$71,911	2	\$71,911		\$0		\$0		\$0		\$0		\$0	\$71,911	\$71,911
1st Av - Chateau Dr to W Oak St		\$0		\$0		\$0	2	\$68,315	2	\$68,315		\$0		\$0		\$0		\$0		\$0	\$68,315	\$68,315
1st Av - W Oak St to Falls Rd		\$0		\$0		\$0	2	\$105,000	2	\$105,000		\$0		\$0		\$0		\$0		\$0	\$105,000	\$105,000
1st Av - Falls Rd to Maple St		\$0		\$0		\$0	2	\$193,050	2	\$193,050		\$0		\$0		\$0		\$0		\$0	\$193,050	\$193,050
Front End Loader		\$0		\$0		\$0		\$0	3,7	\$200,000	3,7	\$200,000		\$0		\$0		\$0		\$0	\$200,000	\$200,000
Dump Truck 1 Yard		\$0		\$0		\$0		\$0	3,7	\$50,000	3,7	\$50,000		\$0		\$0		\$0		\$0	\$50,000	\$50,000
Snow Blower		\$0		\$0		\$0		\$0	3,7	\$125,000	3,7	\$125,000		\$0		\$0		\$0		\$0	\$125,000	\$125,000
Tri-Deck Finish Mower		\$0		\$0		\$0		\$0	3,7	\$15,000	3,7	\$15,000		\$0		\$0		\$0		\$0	\$15,000	\$15,000
Salty Dogg Salter		\$0		\$0		\$0		\$0	3	\$5,000	3	\$5,000		\$0		\$0		\$0		\$0	\$5,000	\$5,000
17th Av - Valley Dr to Falls Rd		\$0		\$0		\$0		\$0		\$0		\$0		\$168,373		\$168,373		\$168,373		\$168,373	\$168,373	\$168,373
Blackhawk Dr - Falls Rd to Linden St		\$0		\$0		\$0		\$0		\$0		\$0		\$48,107		\$48,107		\$48,107		\$48,107	\$48,107	\$48,107
Blackhawk Dr - Linden St to Cypress Ct		\$0		\$0		\$0		\$0		\$0		\$0		\$60,133		\$60,133		\$60,133		\$60,133	\$60,133	\$60,133
Cypress Ct - Cypress Dr to End		\$0		\$0		\$0		\$0		\$0		\$0		\$22,550		\$22,550		\$22,550		\$22,550	\$22,550	\$22,550
Cypress Dr - Arapaho Av to Cypress Ct		\$0		\$0		\$0		\$0		\$0		\$0		\$60,133		\$60,133		\$60,133		\$60,133	\$60,133	\$60,133
Cypress Dr - Pine Ct to Arapaho Av		\$0		\$0		\$0		\$0		\$0		\$0		\$82,683		\$82,683		\$82,683		\$82,683	\$82,683	\$82,683
Cypress Dr - Cypress Ct to Blackhawk Dr		\$0		\$0		\$0		\$0		\$0		\$0		\$60,133	2	\$60,133	2	\$60,133		\$60,133	\$60,133	\$60,133
Arapaho Ct - Arapaho Av to End		\$0		\$0		\$0		\$0		\$0		\$0		\$75,167		\$75,167		\$75,167		\$75,167	\$75,167	\$75,167
Linden St - Pine Ct to Linden Ct		\$0		\$0		\$0		\$0		\$0		\$0		\$54,120		\$54,120		\$54,120		\$54,120	\$54,120	\$54,120
Linden St - Linden Ct to Blackhawk Dr		\$0		\$0		\$0		\$0		\$0		\$0		\$112,750		\$112,750		\$112,750		\$112,750	\$112,750	\$112,750
5th Ave - Highland Dr to Beech St		\$0		\$0	2	\$158,950	2	\$158,950		\$0		\$0		\$0		\$0		\$0		\$0	\$158,950	\$158,950
Dump Truck 5 Yard		\$0		\$0		\$0		\$0		\$0		\$0		\$200,000	3,7	\$200,000	3,7	\$200,000		\$200,000	\$200,000	\$200,000
Pickup Truck		\$0		\$0		\$0		\$0		\$0		\$0		\$35,000	3,7	\$35,000	3,7	\$35,000		\$35,000	\$35,000	\$35,000
Cube Van		\$0		\$0		\$0		\$0		\$0		\$0		\$40,000	3,7	\$40,000	3,7	\$40,000		\$40,000	\$40,000	\$40,000
Zero Turn Mower		\$0		\$0		\$0		\$0		\$0		\$0		\$20,000	3,7	\$20,000	3,7	\$20,000		\$20,000	\$20,000	\$20,000
Hook & Go Patch Box		\$0		\$0		\$0		\$0		\$0		\$0		\$16,000	3	\$16,000	3	\$16,000		\$16,000	\$16,000	\$16,000
Skid Loader Pavement Grinder		\$0		\$0		\$0		\$0		\$0		\$0		\$20,000	3	\$20,000	3	\$20,000		\$20,000	\$20,000	\$20,000
Leaf Vac		\$0		\$0		\$0		\$0		\$0		\$0		\$35,000	3,7	\$35,000	3,7	\$35,000		\$35,000	\$35,000	\$35,000
Trailer - Tandem Axle		\$0		\$0		\$0		\$0		\$0		\$0		\$10,000	3	\$10,000	3	\$10,000		\$10,000	\$10,000	\$10,000

**5 YEAR CAPITAL IMPROVEMENT PROGRAM**

	2019		2019		2020		2020		2021		2021		2022		2022		2023		2023		Total	Total
	Recommended	Executive	Recommended	Executive	Recommended	Executive	Recommended	Executive	Recommended	Executive	Recommended	Executive	Recommended	Executive	Recommended	Executive	Recommended	Executive	Recommended	Executive	Recommended	Executive
Pickup Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
7th Av - Power St to Hickory St	\$0	\$0	\$79,475	\$79,475	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$79,475	\$79,475
6th Av - Power St to Hickory St	\$0	\$0	\$162,690	\$162,690	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$162,690	\$162,690
Chateau Dr - Wisconsin Av to 1st Ave	\$0	\$0	\$0	\$0	\$0	\$0	\$80,850	\$80,850	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,850	\$80,850
Holly Ln - 17th Av to Vista Ln	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$67,650	\$67,650	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$67,650	\$67,650
Sunset Ct - Grafton Av to Sunset Ln	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$24,200	\$24,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$24,200	\$24,200
Sunset Ct - Sunset Ln to Sunset Ln	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$66,550	\$66,550	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$66,550	\$66,550
Sunset Ct - Sunset Ln to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,620	\$26,620	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,620	\$26,620
Sunset Ln - Sunset Ct to Sunset Ct	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$48,107	\$48,107	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$48,107	\$48,107
Vista Ln - Holly Ln to Willow Ln	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$102,227	\$102,227	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$102,227	\$102,227
Willow Ln - 17th Av to Vista Ln	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,100	\$45,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,100	\$45,100
Willow Ln - Vista Ln to Grafton Av	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$48,107	\$48,107	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$48,107	\$48,107
Cheyenne Ct - Cheyenne Av to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$105,600	\$105,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$105,600	\$105,600
Meadowbrooke Ct - Green Bay Rd to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$67,650	\$67,650	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$67,650	\$67,650
11th Av - Meadowbrook Ct to End	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$63,892	\$63,892	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$63,892	\$63,892
Pleasant Valley Rd - Parkwood Ct to Edgewood Dr	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$61,404	\$61,404	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$61,404	\$61,404
Pleasant Valley Rd - Edgewood Dr to Valley Ct	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,696	\$11,696	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,696	\$11,696
<b>Total - Public Works</b>	<b>\$1,193,270</b>	<b>\$1,193,270</b>	<b>\$1,988,749</b>	<b>\$1,164,115</b>	<b>\$1,173,726</b>	<b>\$1,173,726</b>	<b>\$1,173,726</b>	<b>\$1,173,726</b>	<b>\$1,173,726</b>	<b>\$1,173,726</b>	<b>\$1,178,803</b>	<b>\$1,178,803</b>	<b>\$1,196,149</b>	<b>\$1,196,149</b>	<b>\$1,196,149</b>	<b>\$1,196,149</b>	<b>\$6,730,697</b>	<b>\$5,906,063</b>				
<b>PARKS AND RECREATION</b>																						
Family Aquatic Center Upgrades	\$10,000	\$10,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000	\$120,000
Remodel Veterans Memorial Park Pavilion	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
Future South Side Park Development - Phase 1	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Blackhawk Valley Park Development - Phase 1	\$80,000	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000	\$80,000
Timothy Wooden Building Repairs	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0
Multipurpose Senior Center Deck	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000
<b>Total - Parks and Recreation</b>	<b>\$385,000</b>	<b>\$185,000</b>	<b>\$50,000</b>	<b>\$200,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$545,000</b>	<b>\$475,000</b>
<b>LIBRARY</b>																						
Chair Re-upholstering	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	\$15,000
Phone System	\$6,000	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000	\$6,000
Tile Installation - Lobby	\$0	\$0	\$5,000	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000
Elevator Replacement/Upgrade	\$0	\$0	\$45,000	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000	\$45,000
<b>Total - Library</b>	<b>\$21,000</b>	<b>\$21,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$71,000</b>	<b>\$71,000</b>
<b>WATER UTILITY</b>																						
AMI New Development Meters	\$7,527	\$7,527	\$7,753	\$7,753	\$7,985	\$7,985	\$7,985	\$7,985	\$8,225	\$8,225	\$8,472	\$8,472	\$8,472	\$8,472	\$8,472	\$8,472	\$8,472	\$8,472	\$8,472	\$8,472	\$39,962	\$39,962
Comm/Industrial New Development Meters	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$50,000
Large Commercial/Industrial Meter Replacement	\$5,018	\$5,018	\$5,169	\$5,169	\$5,324	\$5,324	\$5,324	\$5,324	\$5,484	\$5,484	\$5,649	\$5,649	\$5,649	\$5,649	\$5,649	\$5,649	\$5,649	\$5,649	\$5,649	\$5,649	\$26,644	\$26,644
Automated Meter Infrastructure - Meters	\$195,982	\$195,982	\$195,982	\$195,982	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$199,900	\$991,664	\$991,664
Fire Hydrant Replacements	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000	\$175,000
Well #4 Double Door Replacement	\$3,500	\$3,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,500	\$3,500
New Well #8	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$939,000	\$939,000	\$939,000	\$939,000	\$939,000	\$939,000	\$939,000	\$939,000	\$939,000	\$939,000	\$939,000	\$939,000
<b>Total - Water Utility</b>	<b>\$257,027</b>	<b>\$257,027</b>	<b>\$253,904</b>	<b>\$253,904</b>	<b>\$258,209</b>	<b>\$258,209</b>	<b>\$258,209</b>	<b>\$258,209</b>	<b>\$258,609</b>	<b>\$258,609</b>	<b>\$1,198,021</b>	<b>\$1,198,021</b>	<b>\$1,198,021</b>	<b>\$1,198,021</b>	<b>\$1,198,021</b>	<b>\$1,198,021</b>	<b>\$1,198,021</b>	<b>\$1,198,021</b>	<b>\$1,198,021</b>	<b>\$1,198,021</b>	<b>\$2,225,770</b>	<b>\$2,225,770</b>
<b>WASTEWATER UTILITY</b>																						
Aeration Blower Replacement	\$0	\$0	\$0	\$0	\$145,000	\$145,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$145,000	\$145,000
Ferrous Chloride Tank	\$42,000	\$42,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$42,000	\$42,000
Aeration & Nutrient Control System	\$0	\$0	\$0	\$0	\$119,000	\$119,000	\$119,000	\$119,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$119,000	\$119,000
Digester Tank No. 3	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$738,000	\$738,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$738,000	\$738,000
Combination Plant Sludge Boiler	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$391,000	\$391,000	\$391,000	\$391,000	\$391,000	\$391,000	\$391,000	\$391,000	\$391,000	\$391,000	\$391,000	\$391,000	\$391,000	\$391,000
Process Optimizer & Monitoring	\$0	\$0	\$0	\$0	\$149,100	\$149,100	\$149,100	\$149,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$149,100	\$149,100
WWTP Headworks Facility -CRS/Engineering	\$513,000	\$513,000	\$28,500	\$28,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$541,500	\$541,500
WWTP Headworks Facility	\$2,850,000	\$2,850,000	\$2,850,000	\$2,850,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,700,000	\$5,700,000
RAS Pump	\$4,000	\$4,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000	\$4,000
WWTP Compressor Replacement	\$12,000	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,000	\$12,000
Thickener Room Lighting Upgrade	\$4,500	\$4,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,500	\$4,500
WWTP Floor Scrubber	\$6,000	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000	\$6,000
Phosphorus Testing Equipment	\$6,000	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000	\$6,000

**5 YEAR CAPITAL IMPROVEMENT PROGRAM**

		2019 Recommended	2019 Executive	2020 Recommended	2020 Executive	2021 Recommended	2021 Executive	2022 Recommended	2022 Executive	2023 Recommended	2023 Executive	Total Recommended	Total Executive
<b>Total - Wastewater Utility</b>		\$3,437,500	\$3,437,500	\$2,878,500	\$2,878,500	\$413,100	\$413,100	\$1,129,000	\$1,129,000	\$0	\$0	\$7,858,100	\$7,858,100
<b>LIFT STATION IMPROVEMENTS</b>													
17th Avenue Lift Station Replacement	10	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000	\$400,000
Engineering - Lake Field Road Lift Station		\$0	\$0	\$0	\$0	\$0	\$0	\$195,075	\$195,075	\$0	\$0	\$195,075	\$195,075
Lake Field Rd Lift Station-ESS Phase Three		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$747,790	\$747,790	\$747,790	\$747,790
Engineering - Arrowhead Road Lift Station		\$0	\$0	\$0	\$0	\$0	\$0	\$162,000	\$162,000	\$0	\$0	\$162,000	\$162,000
Arrowhead Road Lift Station		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$995,000	\$995,000	\$995,000	\$995,000
Reconfigure River Bend LS Force Main Bypass	13	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000
I-43 Lift Station Wet Well Door Replacement	13	\$6,000	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000	\$6,000
<b>Total - Lift Station Improvements</b>		\$426,000	\$426,000	\$0	\$0	\$0	\$0	\$357,075	\$357,075	\$1,742,790	\$1,742,790	\$2,525,865	\$2,525,865
<b>WATER / SEWER REPLACEMENT</b>													
1st Ave - Highland Dr to Beech St		\$0	\$0	\$139,300	\$139,300	\$0	\$0	\$0	\$0	\$0	\$0	\$139,300	\$139,300
1st Ave - Beech to W Bridge St		\$0	\$0	\$66,900	\$66,900	\$0	\$0	\$0	\$0	\$0	\$0	\$66,900	\$66,900
1st Ave - Bridge to Washington St		\$0	\$0	\$257,100	\$257,100	\$0	\$0	\$0	\$0	\$0	\$0	\$257,100	\$257,100
5th Ave - Highland Dr to Beech St		\$0	\$0	\$533,700	\$533,700	\$0	\$0	\$0	\$0	\$0	\$0	\$533,700	\$533,700
6th Ave - Hickory to Power St		\$0	\$0	\$668,500	\$668,500	\$0	\$0	\$0	\$0	\$0	\$0	\$668,500	\$668,500
7th Ave - Hickory to Power St		\$0	\$0	\$724,200	\$724,200	\$0	\$0	\$0	\$0	\$0	\$0	\$724,200	\$724,200
11th Ave- Meadow Brook south, west to tracks		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
17th Ave - Bridge to Washington St	13	\$244,000	\$244,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$244,000	\$244,000
17th Ave - Cedar to Bridge St	13	\$293,000	\$293,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$293,000	\$293,000
17th Ave - Spruce to Cedar St	13	\$506,700	\$506,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$506,700	\$506,700
Bridge St - 16th to 17th Ave	13	\$279,600	\$279,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$279,600	\$279,600
Cedar St - 16th to 17th Ave	13	\$372,700	\$372,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$372,700	\$372,700
Dellwood Court - 16th to 16th Ave	13	\$650,700	\$650,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$650,700	\$650,700
N Pine St - 16th to Pine St	13	\$460,500	\$460,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$460,500	\$460,500
Falls Rd - 1st Ave to Highland Dr		\$0	\$0	\$262,700	\$262,700	\$0	\$0	\$0	\$0	\$0	\$0	\$262,700	\$262,700
Falls Rd - Highland Dr to Wisconsin Ave		\$0	\$0	\$537,000	\$537,000	\$0	\$0	\$0	\$0	\$0	\$0	\$537,000	\$537,000
North St - 12th to 13th Ave		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Falls Rd- Wisconsin Ave to S Green Bay Rd		\$0	\$0	\$0	\$0	\$179,400	\$179,400	\$0	\$0	\$0	\$0	\$179,400	\$179,400
1st Ave - Wisconsin Ave to Chateau Dr		\$0	\$0	\$0	\$0	\$390,500	\$390,500	\$0	\$0	\$0	\$0	\$390,500	\$390,500
1st Ave - Chateau Dr to Oak St		\$0	\$0	\$0	\$0	\$199,500	\$199,500	\$0	\$0	\$0	\$0	\$199,500	\$199,500
1st Ave - W Oak St to Falls Rd		\$0	\$0	\$0	\$0	\$290,100	\$290,100	\$0	\$0	\$0	\$0	\$290,100	\$290,100
1st Ave - Falls Rd to Maple St		\$0	\$0	\$0	\$0	\$169,700	\$169,700	\$0	\$0	\$0	\$0	\$169,700	\$169,700
Holly Ln - 17th to Vista Ln		\$0	\$0	\$0	\$0	\$0	\$0	\$389,800	\$389,800	\$0	\$0	\$389,800	\$389,800
Blackhawk Dr - Falls Rd to Linden St		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,900	\$90,900	\$90,900	\$90,900
Blackhawk Dr - Linden St to Cypress Ct		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$271,300	\$271,300	\$271,300	\$271,300
Cypress Ct - Cypress Dr to end		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$64,100	\$64,100	\$64,100	\$64,100
Cypress Dr - Arapaho Ave to Cypress Ct		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$144,700	\$144,700	\$144,700	\$144,700
Arapaho Ct - Arapaho Ave to end		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$158,200	\$158,200	\$158,200	\$158,200
Cypress Dr - Pine Ct to Arapaho Ave		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$197,500	\$197,500	\$197,500	\$197,500
Linden St - Pine Ct to Linden Ct		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$105,300	\$105,300	\$105,300	\$105,300
Linden St - Linden Ct to Blackhawk Dr		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$216,100	\$216,100	\$216,100	\$216,100
Sunset Ln and Sunset Ct		\$0	\$0	\$0	\$0	\$0	\$0	\$1,131,215	\$1,131,215	\$0	\$0	\$1,131,215	\$1,131,215
River Bend Road Interceptor Sewer-Phase2		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,134,100	\$1,134,100	\$1,134,100	\$1,134,100
River Bend Road Water Main Ext		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,007,400	\$1,007,400	\$1,007,400	\$1,007,400
Vista Ln - Holly to Willow Ln		\$0	\$0	\$0	\$0	\$0	\$0	\$409,800	\$409,800	\$0	\$0	\$409,800	\$409,800
Willow Ln - 17th to Vista Ln		\$0	\$0	\$0	\$0	\$0	\$0	\$214,800	\$214,800	\$0	\$0	\$214,800	\$214,800
Willow Ln - Vista Ln to Grafton Ave		\$0	\$0	\$0	\$0	\$0	\$0	\$182,700	\$182,700	\$0	\$0	\$182,700	\$182,700
Meadowbrooke Ct - Green Bay Rd to End		\$0	\$0	\$0	\$0	\$0	\$0	\$397,500	\$397,500	\$0	\$0	\$397,500	\$397,500
11th Ave - Meadowbrooke to bike path		\$0	\$0	\$0	\$0	\$0	\$0	\$360,400	\$360,400	\$0	\$0	\$360,400	\$360,400
17th Ave - Valley Dr to Falls Rd		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$215,200	\$215,200	\$215,200	\$215,200
W Bridge - Audubon to 1st Ave		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4th Av - Highland to W Cedar St		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4th Av - W Cedar to Beech St		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4th Av - Bridge to Washington St		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - Water / Sewer Replacement</b>		\$2,807,200	\$2,807,200	\$3,189,400	\$3,189,400	\$1,229,200	\$1,229,200	\$3,086,215	\$3,086,215	\$3,604,800	\$3,604,800	\$13,916,815	\$13,916,815

### 5 YEAR CAPITAL IMPROVEMENT PROGRAM

	2019 Recommended	2019 Executive	2020 Recommended	2020 Executive	2021 Recommended	2021 Executive	2022 Recommended	2022 Executive	2023 Recommended	2023 Executive	Total Recommended	Total Executive						
<b>WATER &amp; WASTEWATER EQUIPMENT</b>																		
Utility Truck Replacement	7,13	\$25,000	7,13	\$25,000	7,13	\$25,000	7,13	\$30,500	7,13	\$30,500	7,13	\$0	7,13	\$35,000	7,13	\$35,000	\$115,500	\$115,500
Office Furniture	13	\$3,000	13	\$3,000		\$0		\$0		\$0		\$0		\$0		\$0	\$3,000	\$3,000
<b>Total - Water &amp; Wastewater Equipment</b>		\$28,000		\$28,000		\$25,000		\$25,000		\$30,500		\$30,500		\$0		\$0	\$35,000	\$35,000
<b>TID #3 - DOWNTOWN REDEVELOPMENT</b>																		
Downtown Parking Lot - 13th Av	11	\$436,000	11	\$436,000		\$0		\$0		\$0		\$0		\$0		\$0	\$436,000	\$436,000
Overlay 13th Av: Washington St to North St		\$0		\$0	11	\$125,000	11	\$125,000		\$0		\$0		\$0		\$0	\$125,000	\$125,000
Chair Factory Park Improvements		\$0		\$0		\$210,000		\$210,000		\$0		\$0		\$0		\$0	\$210,000	\$210,000
Clark Gas Station Redevelopment	11	\$50,000	11	\$50,000		\$0		\$0		\$0		\$0		\$0		\$0	\$50,000	\$50,000
<b>Total - TID #3 - Downtown Redevelopment</b>		\$486,000		\$486,000		\$335,000		\$335,000		\$0		\$0		\$0		\$0	\$821,000	\$821,000
<b>TID #4 - SCD REDEVELOPMENT</b>																		
Former Senor Luna Redevelopment Plan	11	\$10,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0	\$10,000	\$0
Falls Rd Reconstruction - Wisconsin Av to First Av		\$0		\$0	11	\$165,000	11	\$165,000		\$0		\$0		\$0		\$0	\$165,000	\$165,000
1st Av - Wisconsin Av to Chateau Dr		\$0		\$0		\$0	11	\$95,000	11	\$95,000		\$0		\$0		\$0	\$95,000	\$95,000
1st Av - Chateau Dr to Oak St		\$0		\$0		\$0	11	\$90,000	11	\$90,000		\$0		\$0		\$0	\$90,000	\$90,000
1st Av - Oak St to Falls Rd		\$0		\$0		\$0	11	\$105,000	11	\$105,000		\$0		\$0		\$0	\$105,000	\$105,000
Chateau Dr - Wisconsin Av to 1st Av		\$0		\$0		\$0	11	\$162,000	11	\$162,000		\$0		\$0		\$0	\$162,000	\$162,000
<b>Total - TID #4 South Commercial District Redevelopment</b>		\$10,000		\$0		\$165,000		\$165,000		\$452,000		\$452,000		\$0		\$0	\$627,000	\$617,000
<b>TOTAL EXPENDITURES</b>																		
Sub Total Village Expenditures		\$9,444,247		\$9,234,247		\$9,633,853		\$8,959,219		\$4,353,485		\$4,353,485		\$6,245,502		\$6,245,502	\$8,266,960	\$8,266,960
Sub Total Utility Expenditures		\$2,488,520		\$2,278,520		\$3,287,049		\$2,612,415		\$2,422,476		\$2,422,476		\$1,414,603		\$1,414,603	\$1,686,349	\$1,686,349
Sub Total Utility Expenditures		\$6,955,727		\$6,955,727		\$6,346,804		\$6,346,804		\$1,931,009		\$1,931,009		\$4,830,899		\$4,830,899	\$6,580,611	\$6,580,611
Total Expenditures		\$9,444,247		\$9,234,247		\$9,633,853		\$8,959,219		\$4,353,485		\$4,353,485		\$6,245,502		\$6,245,502	\$8,266,960	\$8,266,960
		\$21,092		\$21,092		(\$175,708)		(\$175,708)		(\$210,508)		(\$210,508)		\$102,992		\$102,992	(\$4,408)	(\$4,408)
<b>ENDING FUND BALANCE</b>																		
Committed: Fire Department Equipment Fund		\$791,769		\$791,769		\$624,261		\$624,261		\$413,753		\$413,753		\$516,745		\$516,745	\$512,337	\$512,337