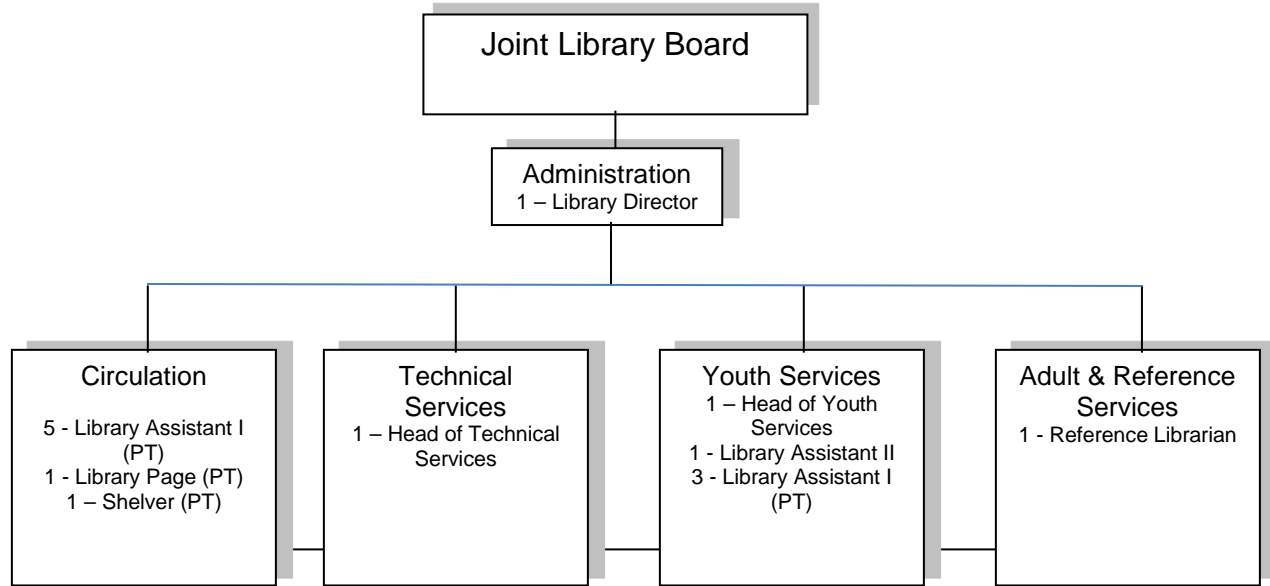


**SPECIAL REVENUE FUNDS  
BUDGET SUMMARY**

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
Taxes	1,068,372	1,101,417	1,323,749	1,358,749	1,373,417
Special Assessments	6,223	201,490	330,448	334,796	360,884
Intergovernmental Revenues	119,185	113,496	111,317	116,759	103,810
Charges for Services	485,731	484,921	416,853	451,794	462,850
Intergovernmental Charges for Services	294,932	290,024	349,078	344,395	345,122
Interest Income	5,871	11,993	3,820	8,320	4,504
Miscellaneous Revenues	2,949	194,542	50,200	325	50,200
Other Financing Sources	66,978	59,629	62,450	60,557	73,515
<b>Total Revenues &amp; Other Financing Sources</b>	<b>2,050,241</b>	<b>2,457,512</b>	<b>2,647,915</b>	<b>2,675,695</b>	<b>2,774,302</b>
General Government	100,600	92,332	27,250	21,075	82,975
Public Safety	745,743	864,611	1,140,720	1,131,436	1,187,211
Community Enrichment Services	872,256	922,872	1,004,116	999,598	1,074,657
Conservation & Development	58,285	96,638	57,058	62,057	215,272
Other Financing Uses	277,420	286,362	320,283	522,225	26,125
<b>Total Expenditures &amp; Other Financing Uses</b>	<b>2,054,304</b>	<b>2,262,815</b>	<b>2,549,427</b>	<b>2,736,391</b>	<b>2,586,240</b>
Excess of Revenues & Other Sources Over Expenditures & Other Uses	(4,063)	194,697	98,488	(60,696)	188,062
<b>Fund Balance - Beginning Year</b>	<b>1,440,008</b>	<b>1,435,945</b>	<b>1,571,816</b>	<b>1,630,642</b>	<b>1,569,946</b>
<b>Fund Balance - Ending Year</b>	<b>1,435,945</b>	<b>1,630,642</b>	<b>1,670,304</b>	<b>1,569,946</b>	<b>1,758,008</b>



**Total Employees: 9.10 (FTE)**

**Department Purpose**

To serve as the premier information portal for the Grafton community.

**Department Description**

The U.S.S. Liberty Memorial Public Library provides materials, programs, and services that (1) assist residents in developing their ability to find, evaluate, and use information effectively; (2) address the community’s desire for self-directed personal growth and development opportunities; and (3) address the need to be able to read.

**2017 Budget Highlights**

There are no notable changes for 2017.

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Permanent Staffing</b>					
Director	1.00	1.00	1.00	1.00	1.00
Head of Youth Services	1.00	1.00	1.00	1.00	1.00
Librarian	0.83	1.00	1.00	1.00	1.00
Head of Technical Services	1.00	1.00	1.00	1.00	1.00
Library Assistant II	1.00	0.90	0.94	0.94	0.94
Library Assistant I	3.56	3.61	3.70	3.70	3.67
Library Page	0.30	0.30	0.30	0.30	0.30
Shelver/Cleaner	0.19	0.19	0.19	0.19	0.19
<b>Total Staffing</b>	<b>8.88</b>	<b>9.00</b>	<b>9.13</b>	<b>9.13</b>	<b>9.10</b>

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Revenues</b>					
Taxes	474,148	480,216	480,216	480,216	494,884
Intergovernmental Revenues	53,179	55,221	53,043	53,043	43,810
Public Charges for Services	15,883	15,003	12,700	11,700	11,200
Intergov’t Changes for Services	129,504	129,310	130,765	130,765	129,860
Donations	475	400	200	325	200
Miscellaneous Revenues	2,083	0	0	0	0
<b>Total Revenues</b>	<b>675,272</b>	<b>680,150</b>	<b>676,924</b>	<b>676,049</b>	<b>679,954</b>



	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
Personnel	480,371	489,096	510,870	520,798	544,916
Operating	168,806	159,614	176,443	170,753	174,724
Capital Outlay	6,095	5,915	4,600	3,640	2,700
Other Financing Sources	0	0	0	0	0
<b>Total Expenditures</b>	<b>655,272</b>	<b>654,625</b>	<b>691,913</b>	<b>695,191</b>	<b>722,340</b>

**Areas of Emphasis:** Continue to improve the quality of life. Promote community wellness.

**Goal:** To support the informational, educational, and recreational needs of the community. To provide high quality services to the residents and businesses of the Village of Grafton.

- Objective:**
1. To maximize community usage of the library's collection and electronic research resources
  2. To offer young readers a variety of reading-related activities and programs.
  3. To provide computer and internet access and training for library patrons
  4. To achieve an 80 percent or greater satisfaction (average, good or excellent) survey rating from citizens who live in the Village of Grafton.

<b>Measurements</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b><u>Workload</u></b>					
Registered borrowers	6,583	5,116	6,600	5,200	5,116
Circulation	213,133	208,863	212,000	196,750	191,656
Public computer usage	10,792	10,852	11,600	10,310	10,200
Books/av per 1,000 population	5,253	5,087	5,000	5,000	5,000
Summer reading program registered readers	826	673	600	650	650
<b><u>Efficiency</u></b>					
FTE Library staff per 1,000 population	0.58	0.58	0.58	0.58	0.59
Circulation per FTE staff hours worked	24,137	22,877	23,556	21,550	21,061
<b><u>Effectiveness</u></b>					
Resident satisfaction rating	92%	98%	80%	80%	90%

**SPECIAL REVENUE FUNDS**

**Library Fund  
230.551110**

<u>Account Number</u>	2014	2015	2016	2016	2017
	Actual	Actual	Adopted	Estimated	Adopted
<u>Revenues</u>					
41.411100 General Property Taxes	474,148	480,216	480,216	480,216	494,884
43.437200 Library System Revenue	53,179	55,221	53,043	53,043	43,810
46.461140 Copies	1,555	2,020	1,700	1,700	1,700
46.467100 Library Fees	14,328	12,983	11,000	10,000	9,500
47.473710 Town of Grafton Contribution	129,504	129,310	130,765	130,765	129,860
48.485710 Donations	475	400	200	325	200
48.486100 Miscellaneous Revenues	2,083	0	0	0	0
<b>Total Revenues &amp; Other Financing Sources</b>	<b>675,272</b>	<b>680,150</b>	<b>676,924</b>	<b>676,049</b>	<b>679,954</b>
<u>Expenditures</u>					
<u>Personnel</u>					
110 Salaries & Wages	186,867	241,015	249,176	250,323	257,437
115 Part-time Wages	153,697	120,879	123,400	127,278	131,695
120 Labor Pool Allocations	6,385	6,253	7,500	7,000	7,000
127 Overtime	20	0	0	0	0
129 Longevity	1,533	1,569	1,872	1,224	1,296
130 Social Security	24,578	26,570	29,219	29,516	30,441
131 Wisconsin Retirement	21,150	21,441	21,406	22,779	23,457
132 Insurance - Health	85,226	70,412	76,899	81,280	92,267
136 Insurance - Life	915	957	1,398	1,398	1,323
<b>Total Personnel</b>	<b>480,371</b>	<b>489,096</b>	<b>510,870</b>	<b>520,798</b>	<b>544,916</b>
<u>Operating</u>					
210 Contractual Services	18,318	20,439	20,632	21,256	21,588
220 Communications	3,855	4,703	3,850	3,850	3,966
225 Utilities	35,814	29,476	35,700	31,000	31,300
248 Repairs & Maintenance	9,253	8,004	10,000	10,000	10,000
310 Office/Computer Supplies	3,232	3,755	3,940	3,940	4,058
311 Postage	486	470	592	484	500
316 Health and Wellness Program	0	0	255	255	255
318 Recognition & Awards	0	0	250	250	250
319 Misc Supplies & Expenses	13,958	11,249	14,183	14,183	14,608
320 Public Information	173	85	300	300	300
322 Printing & Reproduction	1,237	1,292	1,300	1,400	1,400
325 Books, Subscriptions & Dues	12,112	10,481	10,264	11,295	11,634
330 Training & Conferences	2,905	2,547	2,700	2,700	2,781
335 Local Auto Expenses	0	20	50	50	50
349 Janitorial Supplies	8,163	9,288	10,200	10,000	10,000
350 Audio Visuals - Adult	5,572	4,930	5,135	5,135	6,370
351 Audio Visuals - Youth	2,446	4,003	4,202	4,202	4,247
354 Books - Adult	21,436	19,746	20,885	20,885	23,049
355 Books - Youth	18,617	19,046	19,802	19,802	18,858
395 Food & Provisions	694	415	850	800	825
510 Insurance - General Liability	9,149	8,551	9,678	7,161	7,077
515 Insurance - Worker's Compensation	1,386	1,114	1,675	1,805	1,608
<b>Total Operating</b>	<b>168,806</b>	<b>159,614</b>	<b>176,443</b>	<b>170,753</b>	<b>174,724</b>

**SPECIAL REVENUE FUNDS**

**Library Fund  
230.551110**

<u>Account Number</u>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<u>Capital Outlay</u>					
810 New Equipment	0	1,905	0	0	0
815 Replacement Equipment	6,095	4,010	4,600	3,640	2,700
<b>Total Capital Outlay</b>	<b>6,095</b>	<b>5,915</b>	<b>4,600</b>	<b>3,640</b>	<b>2,700</b>
<b>Total Expenditures &amp; Other Financing Uses</b>	<b>655,272</b>	<b>654,625</b>	<b>691,913</b>	<b>695,191</b>	<b>722,340</b>
Revenues less Expenditures	20,000	25,525	(14,989)	(19,142)	(42,386)
<b>Fund Balance - Beginning Year</b>	<b>42,116</b>	<b>62,116</b>	<b>75,350</b>	<b>87,641</b>	<b>68,499</b>
<b>Fund Balance - Ending Year*</b>	<b>62,116</b>	<b>87,641</b>	<b>60,361</b>	<b>68,499</b>	<b>26,113</b>
*Ending Fund Balance consists of:					
Comm for Town Share of Cap Improvements	24,498	25,000	25,000	25,000	25,000
Committed - Carpet Replacement	16,000	23,000	23,000	23,000	1,113
Unassigned Fund Balance	21,618	39,641	12,361	20,499	0
	62,116	87,641	60,361	68,499	26,113
 210 Contractual Services					
ESLS Services	9,090	12,580	11,960	11,360	11,407
Software Licenses -a/v,Env,Far, WIS	3,502	240	1,320	2,195	2,027
HVAC Contract	0	1,403	765	765	765
Elevator Contract	573	185	150	150	575
Legal Fees	56	83	200	200	200
Library Programming	1,085	1,200	1,500	1,500	1,500
Garbage / Recycling Collection	1,186	1,089	1,200	1,205	1,211
Building Security System	349	349	350	350	350
Fire Extinguisher/Fire Alarm	89	423	429	429	429
Mat Cleaning	641	746	841	746	768
Employee Assistance Program	632	372	500	500	500
Fire Alarm Testing	740	740	777	777	777
Fire Sprinkler Maintenance	375	590	640	640	640
Pre-Employment Testing	0	439	0	439	439
	18,318	20,439	20,632	21,256	21,588
 810 New Equipment					
Laser Printer	0	400	0	0	0
iPad/Printer/Laptop	0	1,505	0	0	0
	0	1,905	0	0	0
 815 Replacement Equipment					
Computers	6,095	0	3,400	3,640	2,700
Coin-op	0	0	1,200	0	0
	6,095	0	4,600	3,640	2,700



**Fund Purpose**

To account for activities in parks and open spaces that are not eligible for impact fees.

**Fund Descriptions**

The Park and Open Space Fund accounts for activities including park land acquisition, park land development, and support related activities that are identified in the Village’s 2016 “Comprehensive Outdoor Recreation Plan”.

**2017 Budget Highlights**

There are no notable changes in 2017.

<b>Revenues</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
Taxes	30,000	35,000	35,000	35,000	35,000
Miscellaneous Revenues	163	134	50,170	150	50,150
<b>Total Revenues</b>	<b>30,163</b>	<b>35,134</b>	<b>85,170</b>	<b>35,150</b>	<b>85,150</b>

<b>Expenditures</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
Personnel	0	0	0	0	0
Operating	0	0	0	0	0
Capital Outlay	38,185	31,153	85,000	35,000	85,000
Other Financing Sources	0	0	0	0	0
<b>Total Expenditures</b>	<b>38,185</b>	<b>31,153</b>	<b>85,000</b>	<b>35,000</b>	<b>85,000</b>

**Areas of Emphasis:** Implement Comprehensive Outdoor Recreation Plan

**Goal:** 1. To continue efforts to follow goals of Comprehensive Outdoor Recreation Plan.

**Objective:** 1. Replace and expand parking lot at Lime Kiln Park.

<b>Measurements</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Workload</b>					
Number of playground safety surfaces replaced	1	2	0	0	0
Percent of playground equipment with low maintenance safety surfaces	69%	81%	92%	92%	80%

**SPECIAL REVENUE FUNDS**  
**Park and Open Space Fund**  
**203.000000**

<u>Account Number</u>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<u>Revenues</u>					
41.411100 General Property Taxes	30,000	35,000	35,000	35,000	35,000
48.481000 Interest Income	163	134	170	150	150
48.485710 Donations	0	0	50,000	0	50,000
<b>Total Revenues &amp; Other Financing Sources</b>	<b>30,163</b>	<b>35,134</b>	<b>85,170</b>	<b>35,150</b>	<b>85,150</b>
<u>Expenditures</u>					
<u>Capital Outlays</u>					
552000.810 New Equipment	0	0	0	0	0
552000.815 Replacement Equipment	38,185	31,153	85,000	35,000	85,000
<b>Total Capital Outlays</b>	<b>38,185</b>	<b>31,153</b>	<b>85,000</b>	<b>35,000</b>	<b>85,000</b>
<b>Total Expenditures &amp; Other Financing Uses</b>	<b>38,185</b>	<b>31,153</b>	<b>85,000</b>	<b>35,000</b>	<b>85,000</b>
Revenue less Expenditures	(8,022)	3,981	170	150	150
<b>Fund Balance - Beginning Year</b>	<b>50,746</b>	<b>42,724</b>	<b>27,849</b>	<b>46,705</b>	<b>46,855</b>
<b>Fund Balance - Ending Year</b>	<b>42,724</b>	<b>46,705</b>	<b>28,019</b>	<b>46,855</b>	<b>47,005</b>
815 Replacement Equipment					
Playground Safety Surface	26,250	0	0	0	0
Cheyenne Park	1,565	0	0	0	0
Update Park and Open Space Plan	370	0	0	0	0
FAC Upgrades	0	31,153	35,000	35,000	0
FAC Sump Pump	0	0	0	0	0
Resurface/Expand Lime Kiln Parking Lo	0	0	0	0	35,000
Remodel Shelter (Veterans)	0	0	50,000	0	50,000
Tennis Court Donation to High School	10,000	0	0	0	0
	<b>38,185</b>	<b>31,153</b>	<b>85,000</b>	<b>35,000</b>	<b>85,000</b>



**Fund Purpose**

To create additional jobs through issuance of low interest loans.

**Fund Description**

The Revolving Loan Fund provides low interest and/or deferred principal payment financing for companies that are unable to obtain loans solely from financial institutions and the Small Business Administration. The loan program is predicated upon job creation for low to moderate-income individuals or job retention.

The Village has a program to re-loan a total of \$500,000 (plus interest received from participants) to help local companies expand and create new jobs.

The Revolving Loan Fund is managed by the Ozaukee Economic Development in cooperation with the Director of Administrative Services.

**2017 Budget Highlights**

The Adopted Budget includes the following change:

- Decrease of \$4,025 in contractual services. Administration expenditures are capped at 20% of revenues.

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Revenues</b>					
Miscellaneous Revenues	2,786	161,511	2,435	2,885	2,379
<b>Total Revenues</b>	<b>2,786</b>	<b>161,511</b>	<b>2,435</b>	<b>2,885</b>	<b>2,379</b>

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Expenditures</b>					
Operating	80,850	6,486	4,500	575	475
Capital Outlay	0	46,404	0	0	0
<b>Total Expenditures</b>	<b>80,850</b>	<b>52,890</b>	<b>4,500</b>	<b>575</b>	<b>475</b>

**Areas of Emphasis:** Promote quality and sustainable economic and community development.

**Goal:** Issue new low interest rate loans to create new jobs.

**Objective:** 1. Meet with interested individuals and businesses to review loan program.  
2. Monitor existing loans to verify financial condition and creation of new positions as pledged.

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Measurements</b>					
<b>Resource</b>					
Loan funds available (as of December 31)	\$572,658	\$691,673	\$658,237	\$690,558	\$669,437
Outstanding loan amount (as of December 31)	\$149,909	\$44,402	\$57,681	\$31,440	\$45,022
<b>Effectiveness</b>					
Number of new loans	0	0	1	0	1
Informational meetings/requests	3	3	2	0	2
Number of new jobs created	0	0	1	0	1



**SPECIAL REVENUE FUNDS**

**Revolving Loan Fund**

**204.000000**

<u>Account Number</u>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<u>Revenues</u>					
48.481500 Interest Income - Loan Recipient	1,715	9,403	1,335	1,335	1,129
48.481000 Interest Income - Investment	1,071	1,193	1,100	1,550	1,250
48.482200 Real Estate Sales	0	49,142	0	0	0
48.486100 Miscellaneous Revenue	0	1,773	0	0	0
48.489000 Recovery of Bad Debt	0	100,000	0	0	0
<b>Total Revenues</b>	<b>2,786</b>	<b>161,511</b>	<b>2,435</b>	<b>2,885</b>	<b>2,379</b>
<u>Expenditures</u>					
<u>General Government</u>					
514100.210 Contractual Services - Administration	1,850	1,179	0	0	0
514100.330 Training & Conferences	0	1,307	0	0	0
514100.560 Bad Debt Expense	75,000	0	0	0	0
515100.210 Contractual Services - Finance	4,000	4,000	4,500	575	475
<b>Total Government Expenditures</b>	<b>80,850</b>	<b>6,486</b>	<b>4,500</b>	<b>575</b>	<b>475</b>
<u>Capital Outlay</u>					
577020.820 Purchase of Property	0	46,404	0	0	0
<b>Total Capital Outlays</b>	<b>0</b>	<b>46,404</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>80,850</b>	<b>52,890</b>	<b>4,500</b>	<b>575</b>	<b>475</b>
Revenue less Expenditures	(78,064)	108,621	(2,065)	2,310	1,904
<b>Fund Balance - Beginning Year</b>	<b>705,734</b>	<b>627,670</b>	<b>750,898</b>	<b>736,291</b>	<b>738,601</b>
<b>Fund Balance - Ending Year</b>	<b>627,670</b>	<b>736,291</b>	<b>748,833</b>	<b>738,601</b>	<b>740,505</b>
514100.210 Contractual Services - Administration					
Legal Fees	1,850	0	0	0	0
	1,850	0	0	0	0
515100.210 Contractual Services - Finance					
Administrative Fees	3,500	4,000	4,000	575	475
Audit Fees	500	0	500	0	0
	4,000	4,000	4,500	575	475



**Fund Purpose**

To account for impact fees paid by local residential developers to benefit parks and recreational facilities.

**Fund Description**

The Park and Recreational Facilities Fund accounts for impact fees paid by local residential developers. Provide new parkland close to new development and create a plan to ensure the provision of parks and recreational facilities for new residents of all ages and abilities. Evaluate the costs associated with acquiring new parkland, and the costs associated with implementing new equipment into new and existing parklands. Ensure that the proposed park impact fee will be obtainable and affordable for people purchasing a low income home.

This fund is managed by the Parks and Recreation Department and the Administrative Services Department.

**2017 Budget Highlights**

There are no notable changes in 2017.

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Revenues</b>					
Impact Fees	6,223	201,490	330,448	334,796	360,884
Intergovernmental Revenue	0	0	0	0	0
Miscellaneous Revenues	1,645	248	0	1,000	0
Other Financing Sources	0	0	0	0	0
<b>Total Revenues</b>	<b>7,868</b>	<b>201,738</b>	<b>330,448</b>	<b>335,796</b>	<b>360,884</b>

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Expenditures</b>					
Personnel	0	0	0	0	0
Operating	0	0	0	0	0
Capital Outlay	1,625	9,547	0	0	0
Other Financing Sources	97,420	106,362	122,225	122,225	26,125
<b>Total Expenditures</b>	<b>99,045</b>	<b>115,909</b>	<b>122,225</b>	<b>122,225</b>	<b>26,125</b>

**Areas of Emphasis:** Implement Comprehensive Outdoor Recreation Plan.

**Goal:** To continue effort to follow goals of the Comprehensive Outdoor Recreation Plan.

**Objective:** To collect Impact Fees to pay for costs of new and existing parks and facilities which benefit residents of the Village of Grafton.

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Measurements</b>					
<b>Resource</b>					
Number of paid residential unit fees	2	20	76	76	83

**SPECIAL REVENUE FUNDS**  
**Parks and Recreational Facilities Fund**  
**220.000000**

<u>Account Number</u>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<u>Revenues</u>					
<u>Impact Fees</u>					
42.429110 Community Park	6,223	201,490	330,448	334,796	360,884
42.429307 Neighborhood Parks	0	0	0	0	0
Total Impact Fees	6,223	201,490	330,448	334,796	360,884
<u>Intergovernmental Revenue</u>					
43.435810 DNR Grant	0	0	0	0	0
Total Intergovernmental Revenue	0	0	0	0	0
<u>Interest Income</u>					
48.481110 Community Park	20	248	0	0	0
48.485750 Donations Community Park	1,625	0	0	1,000	0
Total Interest Income	1,645	248	0	1,000	0
<u>Other Financing Sources</u>					
49.492405 Transfer from Capital Projects	0	0	0	0	0
Total Other Financing Sources	0	0	0	0	0
Total Revenues & Other Financing Sources	7,868	201,738	330,448	335,796	360,884

**SPECIAL REVENUE FUNDS**  
**Parks and Recreational Facilities Fund**  
**220.000000**

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<u>Capital Outlays</u>					
552560.831 Lions Park	1,625	9,547	0	0	0
Vest Pocket Parks	0	0	0	0	0
<b>Total Capital Outlays</b>	<b>1,625</b>	<b>9,547</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Other Financing Uses</u>					
592110.992 To Debt Service-Community Park	0	28,300	27,225	27,225	26,125
592110.992 To Debt Service - Lions Park	23,801	0	0	0	0
592110.992 To Debt Service - N5 south side park	55,537	0	0	0	0
592110.992 To Debt Service	0	0	0	0	0
592405.992 To Capital Projects Fund - Riverwalk	0	0	95,000	95,000	0
592400.998 Transfer to Capital Projects Fund	18,082	78,062	0	0	0
<b>Total Other Financing Uses</b>	<b>97,420</b>	<b>106,362</b>	<b>122,225</b>	<b>122,225</b>	<b>26,125</b>
<b>Total Expenditures &amp; Other Financing Uses</b>	<b>99,045</b>	<b>115,909</b>	<b>122,225</b>	<b>122,225</b>	<b>26,125</b>
Revenue less Expenditures	(91,177)	85,829	208,223	213,571	334,759
<b>Fund Balance - Beginning Year</b>	<b>91,177</b>	<b>0</b>	<b>60,876</b>	<b>85,829</b>	<b>299,400</b>
<b>Fund Balance - Ending Year*</b>	<b>0</b>	<b>85,829</b>	<b>269,099</b>	<b>299,400</b>	<b>634,159</b>
*Ending Fund Balance consists of:					
Community Park/Trails	258,113	258,352	593,159	528,333	863,092
Neighborhood Park-Lions Park	(29,417)	(29,417)	(84,942)	0	0
Neighborhood Park-Wildwood Park	23,474	23,474	23,474	23,474	23,474
Neighborhood Park N2 (south side park)	(359,515)	(359,754)	(359,515)	(359,515)	(359,515)
Subneighborhood Park N1	237	237	0	0	0
Neighborhood Park N3-Blackhawk Valley	79,956	79,956	79,956	79,956	79,956
Neighborhood Park N4-Cheyenne Park	16,967	16,967	16,967	16,967	16,967
Vest Pocket Park-Mole Creek Park	72	72	0	72	72
Vest Pocket Park-Cedar Highlands Open	309	309	0	309	309
Vest Pocket Park-Acorn Park	2,473	2,473	0	2,473	2,473
Vest Pocket Park V4-Paramount Plaza	6,137	6,137	0	6,137	6,137
Vest Pocket Park-Canary Lane Park	1,148	1,148	0	1,148	1,148
Vest Pocket Park V6-Chair Factory Park	46	46	0	46	46
	0	0	269,099	299,400	634,159
552560.831 Capital Outlays - Lions Park					
Phase II	1,625	0	0	0	0
	1,625	0	0	0	0

## NAME AND LOCATION OF PUBLIC PARKS

### REGIONAL PARKS

There are no proposed or developed Regional Parks.

### COMMUNITY PARKS

**Lime Kiln Park** located at 2020 S. Green Bay Road.

**Centennial Park** located at 1370 17th Avenue.

**Family Aquatic Center/ Meadowbrook Park** located at 649 N. Green Bay Road.

**Paramount Plaza** located in the heart of Downtown Grafton.

**Chair Factory Historical Site** located at the corner of Falls Road and S. Green Bay Road.

**Bike and Pedestrian Trail System** (community-wide)

### NEIGHBORHOOD PARKS

**Shady Hollow Park** located at 1071 Candleberry Circle.

**Veterans Memorial Park** located at 1000 13th Avenue.

**Wildwood Park** located at 1400 First Avenue.

**Cheyenne Park** located at 2118 Shoshoni Street.

**Lions Park** located at 121 Keup Road.

**River Island Park** (golf course) located at 1650 Nancy Lynn Court.

**Heritage Settlement Park** located at 780 Homestead Trail.

**Future West Side Park** is planned to be located north of WIS 60, south of Cedar Creek Road and west of Fifth Avenue.

**Future North Side Park** is planned to be located west of the Ozaukee Interurban Trail, south of Mary Glade Drive.

**Blackhawk Valley Park** is a future passive park located at the north end of Yuma Court.

**Future South Side Park** is a future 10 acre mixed use (athletic field/open air shelter) park located south of Falls Road at the end of Shasta Avenue in the Falls Crossing Subdivision.

### VEST POCKET PARKS

**Mole Creek Park** located at 476 Overland Trail.

**Third Avenue Park** located at 1023 Third Avenue.

**Cedar Highlands Open Space** located on the east side of Keup Road, just south of W. Highland Avenue.

**Acorn Park** located at 233 W. Orchard Drive.

**Canary Lane Park** located at 1220 Canary Lane.

**Pine Street Park** located at 1610 N. Pine Street.

**River Front Park** located at 1119 15th Avenue.



**Fund Purpose**

To account for the collection of Room Tax and use of the funds as determined by the Village Board within the parameters of Wisconsin Statutes.

**Fund Descriptions**

The Room Tax Fund accounts for the collection of Room Tax and use of the funds for the purpose of funding economic development including tourism promotion, public works activities, and capital improvement projects as determined by the Village Board with Wisconsin Act 55 enacted changes to Wisconsin Statute 66.0615, the Grafton Area Chamber of Commerce Tourism Promotion and Development Committee is recommended to oversee 70 percent of Hotel Taxes.

**2017 Budget Highlights**

The Adopted Budget includes the following change:

- Increase of \$35,000 in Room Tax revenue due to increased hotel revenue.
- Increase of \$158,214 in Community Development due to Act 55, 70% of funds paid to a tourism entity for tourism promotion development.

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Revenues</b>					
Taxes	229,871	265,288	240,000	275,000	275,000
Miscellaneous Revenues	0	0	0	0	0
Other Financing Sources	0	0	0	0	0
<b>Total Revenues</b>	<b>229,871</b>	<b>265,288</b>	<b>240,000</b>	<b>275,000</b>	<b>275,000</b>

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Expenditures</b>					
Operating	59,874	77,340	57,036	59,785	275,000
Other Financing Source	130,000	130,000	150,000	400,000	0
<b>Total Expenditures</b>	<b>189,874</b>	<b>207,340</b>	<b>207,036</b>	<b>459,785</b>	<b>275,000</b>

**Areas of Emphasis:** Continue to improve the quality of life.

**Goal:** Enhance coordination with community groups to provide support for community events and promoting tourism.

**Objective:** 1. Utilize room tax collections in accordance with State Statutes 66.0615.

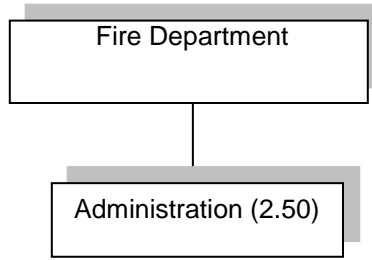
<b>Measurements</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Effectiveness</b>					
Number of tourism events	4	4	4	4	4

**SPECIAL REVENUE FUND**

**Room Tax Fund**

**201.000000**

<u>Account Number</u>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<u>Revenues</u>					
<u>Taxes</u>					
41.412100 Room Tax	229,871	265,288	240,000	275,000	275,000
Total Taxes	229,871	265,288	240,000	275,000	275,000
<b>Total Revenues &amp; Other Financing Sources</b>	<b>229,871</b>	<b>265,288</b>	<b>240,000</b>	<b>275,000</b>	<b>275,000</b>
<u>Expenditures</u>					
<u>General Government</u>					
519900.210 Village Promotion and Goodwill	19,750	39,442	22,750	20,500	82,500
Total General Government	19,750	39,442	22,750	20,500	82,500
<u>Conservation &amp; Development</u>					
567000.210 Community Development/Tourism/Cham	40,124	37,898	34,286	39,285	192,500
Total Conservation & Development	40,124	37,898	34,286	39,285	192,500
<u>Other Financing Uses</u>					
592300.992 Transfer to Debt Service Fund	130,000	130,000	150,000	400,000	0
Total Other Finance Uses	130,000	130,000	150,000	400,000	0
<b>Total Expenditures &amp; Other Financing Uses</b>	<b>189,874</b>	<b>207,340</b>	<b>207,036</b>	<b>459,785</b>	<b>275,000</b>
Revenues less Expenditures	39,997	57,948	32,964	(184,785)	0
<b>Fund Balance - Beginning Year</b>	<b>89,305</b>	<b>129,302</b>	<b>170,439</b>	<b>187,250</b>	<b>2,465</b>
<b>Fund Balance - Ending Year</b>	<b>129,302</b>	<b>187,250</b>	<b>203,403</b>	<b>2,465</b>	<b>2,465</b>
519900.210 Village Promotion and Goodwill					
Hotel/Conference Center Study	0	3,600	0	0	0
Website Redesign	0	16,000	0	0	0
Branding	0	0	3,000	0	0
Public Relations/Event Management	15,000	15,000	15,000	15,000	0
Holiday Parade	1,750	1,750	1,750	1,750	0
Marketing	3,000	3,092	3,000	3,300	0
	19,750	39,442	22,750	20,050	0
567000.210 Community Development					
Chamber - Visitor Services	40,124	0	34,286	39,285	275,000
	40,124	0	34,286	39,285	275,000



**Total Employees: 2.50**

**Department Purpose**

To provide for the safety and welfare of the public through preservation of life, property, and the environment.

**Department Descriptions**

Effective January 1, 2013, the Village of Grafton directly provides quality services in the following operational areas of fire prevention and suppression, fire inspection, emergency medical services (EMS), hazardous materials control, and public safety education for the communities of the Village of Grafton and, through a contractual agreement, the Town of Grafton.

**2017 Budget Highlights**

There are no notable changes in 2017.

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Permanent Staffing</b>					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Division Chief of Fire Prevention / Public Education	1.00	1.00	1.00	1.00	1.00
Office Assistant	0.50	0.50	0.50	0.50	0.50
<b>Total Staffing</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Revenue</b>					
General Property Taxes	334,353	320,913	568,533	568,533	568,533
State – Fire Ins Tax Rebate	60,432	58,275	58,274	63,716	60,000
EMS Funding Assistance	5,574	5,795	5,794	5,600	5,600
Charges for Service	360,351	316,803	259,000	259,000	300,000
Town of Grafton Contribution	165,428	160,714	218,313	213,364	215,262
Miscellaneous Revenue	391	227	0	0	0
Donations	0	37,205	0	0	0
<b>Total Revenue</b>	<b>926,529</b>	<b>899,932</b>	<b>1,109,914</b>	<b>1,110,479</b>	<b>1,149,395</b>

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Expenditures</b>					
Personnel	353,062	434,402	526,369	511,408	561,704
Operating	327,766	392,589	614,351	620,028	603,007
Capital Outlay	64,915	37,620	0	0	22,500
Other Financial Uses	0	0	0	0	0
<b>Total Expenditures</b>	<b>745,743</b>	<b>864,611</b>	<b>1,140,720</b>	<b>1,131,436</b>	<b>1,187,211</b>

**Areas of Emphasis:** Ensure quality public health and safety services.

**Goal:** To provide efficient response to fire, EMS and rescue emergencies. To provide high quality services to the residents and businesses of the Village of Grafton.





**Objective:** 1. To respond safely to emergency responses under 10.0 minutes  
 2. To achieve a rating of 80 percent or higher satisfaction survey rating from citizens who live in the Village of Grafton

<b>Measurements</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimated</b>	<b>2017 Adopted</b>
<b><u>Workload</u></b>					
Fire calls – Village	137	125	126	131	130
Fire calls – Town	37	38	34	38	35
EMS calls – Village	611	680	687	646	676
EMS calls - Town	163	142	150	153	155
Mutual Aid calls	40	59	55	55	55
Fire inspections	1,560	1698	1,600	2,500	2,500
<b><u>Efficiency</u></b>					
Percent of fire call responses taking 10.0 minutes or less	80.0%	89.1%	83.0%	90.4%	90%
Average response time – fire calls (minutes)	7.7	8.0	7.9	7.5	7.5
Percent of EMS responses taking 10.0 minutes or less	85.6%	98%	89.5%	85.5%	87%
Average response time - EMS calls (minutes)	5.5	89.1%	5.2	5	5
<b><u>Effectiveness</u></b>					
EMS - Resident satisfaction rating	98%	90%	80%	80%	80%
Fire Protection – Resident satisfaction rating	98%	90%	80%	80%	80%
ISO rating	3	3	3	3	3

**SPECIAL REVENUE FUND**  
**Fire Protection and Rescue Fund**  
**202.522010**

<u>Account Number</u>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<u>Revenues</u>					
41.411100 General Property Taxes	334,353	320,913	568,533	568,533	568,533
43.434010 State - Fire Ins. Tax Rebate	60,432	58,275	58,274	63,716	60,000
43.430200 EMS Funding Assistance	5,574	5,795	5,794	5,600	5,600
46.466000 Rescue Squad Charges for Services	360,351	316,803	259,000	259,000	300,000
47.473710 Town of Grafton Contribution	165,428	160,714	218,313	213,630	215,262
48.486100 Miscellaneous Revenue	391	227	0	0	0
48.485710 Donations	0	37,205	0	0	0
<b>Total Revenues &amp; Other Financing Sources</b>	<b>926,529</b>	<b>899,932</b>	<b>1,109,914</b>	<b>1,110,479</b>	<b>1,149,395</b>
<u>Expenditures</u>					
<u>Personnel</u>					
110 Salaries & Wages	81,463	130,356	157,232	158,298	162,447
115 Part-time Wages	182,313	234,911	319,069	300,068	341,244
120 Labor Pool Allocations	4,781	7,384	5,000	9,500	9,706
129 Longevity	0	0	76	92	128
130 Social Security	25,040	30,483	36,484	35,799	39,285
131 Wisconsin Retirement	333	4,931	4,908	7,651	8,894
190 Stipends	59,132	26,337	3,600	0	0
<b>Total Personnel</b>	<b>353,062</b>	<b>434,402</b>	<b>526,369</b>	<b>511,408</b>	<b>561,704</b>
<u>Operating</u>					
210 Contractual Services	117,415	108,267	123,832	117,862	122,643
219 Other Contractual Services	0	1,804	210,000	211,575	216,300
220 Communications	6,751	9,540	6,808	9,550	9,000
225 Utilities	30,014	26,101	29,231	30,100	31,150
242 Vehicle Maintenance	13,748	24,268	20,000	20,000	20,000
248 Repairs & Maintenance	23,036	26,808	26,300	26,715	26,300
310 Office/Computer Supplies	8,030	5,624	4,450	5,200	4,000
318 Recognition & Awards	2,616	2,025	3,000	3,000	3,000
319 Misc Supplies & Expenses	2,267	17,898	3,180	4,480	4,000
320 Public Information	8,060	7,103	8,000	8,000	8,000
322 Printing & Reproduction	1,821	3,929	3,000	2,000	3,000
325 Dues & Subscriptions	2,696	1,973	0	0	0
330 Training & Conferences	9,063	18,869	22,000	22,557	23,500
342 Fluids	15,307	16,403	15,000	13,000	14,000
361 Protective Clothing	6,901	10,988	13,000	13,000	13,000
380 Emergency Medical Services	31,099	32,249	32,000	32,000	32,000
393 Uniform Allowance	7,005	10,611	9,100	9,100	9,100
394 Small Equipment	4,910	5,070	4,000	4,000	4,000
395 Food & Provisions	3,072	3,589	3,000	3,000	3,000
399 Unemployment Claims	968	0	0	0	0
510 Insurance - General Liability	9,698	31,573	31,342	37,780	37,154
515 Insurance - Worker's Compensation	20,675	34,571	47,108	47,109	19,860
560 Bad Debt Expense	2,614	(6,674)	0	0	0
<b>Total Operating</b>	<b>327,766</b>	<b>392,589</b>	<b>614,351</b>	<b>620,028</b>	<b>603,007</b>
<u>Capital Outlay</u>					
810 New Equipment	17,077	37,105	0	0	4,500
815 Replacement Equipment	47,838	515	0	0	18,000
	64,915	37,620	0	0	22,500
<b>Total Expenditures and Other Financing Uses</b>	<b>745,743</b>	<b>864,611</b>	<b>1,140,720</b>	<b>1,131,436</b>	<b>1,187,211</b>
Revenues less Expenditures	180,786	35,321	(30,806)	(20,957)	(37,816)
<b>Fund Balance - Beginning Year</b>	<b>197,076</b>	<b>377,862</b>	<b>447,102</b>	<b>413,183</b>	<b>392,226</b>
<b>Fund Balance - Ending Year*</b>	<b>377,862</b>	<b>413,183</b>	<b>416,296</b>	<b>392,226</b>	<b>354,410</b>

**SPECIAL REVENUE FUND**  
**Fire Protection and Rescue Fund**

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>210 Contractual Services</b>					
Fire Prevention - Safety Town	0	0	500	0	0
Dispatch Services	42,478	48,424	49,434	49,434	51,046
Village Charges for Services	0	0	41,232	37,646	37,665
Buildings and Grounds	748	703	0	0	0
Pest Control	258	516	526	532	532
Professional Services	11,520	6,719	4,400	4,250	4,400
Mutual Aid Paramedic Services	52,814	26,738	9,000	1,000	1,000
Software Maintenance	3,230	10,082	373	0	0
Copier	750	1,175	0	0	0
Cable/Internet	705	3,440	0	0	0
Miscellaneous Contractual Services	57	133	18,367	25,000	27,000
Pre-Employment Expenses	4,385	8,009	0	0	0
Sprinkler System Inspection	470	2,328	0	0	0
Web Hosting	0	0	0	0	1,000
	<u>117,415</u>	<u>108,267</u>	<u>123,832</u>	<u>117,862</u>	<u>122,643</u>
<b>810 New Equipment</b>					
Report/Records Management Software	17,077	0	0	0	0
EMD Software	0	37,105	0	0	0
Desk/File Cabinets	0	0	0	0	4,500
	<u>17,077</u>	<u>37,105</u>	<u>0</u>	<u>0</u>	<u>4,500</u>
<b>815 Replacement Equipment</b>					
Computers (3)	0	0	0	0	0
Turn-out Gear	47,838	0	0	0	18,000
Desk/File Cabinets	0	515	0	0	0
Phone System	0	0	0	0	0
	<u>47,838</u>	<u>515</u>	<u>0</u>	<u>0</u>	<u>18,000</u>



**Division Purpose**

To account for costs associated with capital expenditures of Woodlawn Cemetery, a five acre Village-owned cemetery.

**Division Descriptions**

Woodlawn Cemetery Capital Fund accounts for activity related to the acquisition of land, equipment associated with the maintenance of the cemetery, or other miscellaneous expenditures for the benefit of the public cemetery located at North Street and Third Avenue.

**2017 Budget Highlights**

The Adopted Budget includes the following change:

- Increase of \$3,000 in equipment sales from sale of mower.
- Increase of \$11,150 in Capital Outlays due to the purchase of a new mower.

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Revenues</b>					
Miscellaneous Revenues	16	25	15	35	25
Other Financing Sources	1,850	2,275	1,300	1,950	4,400
<b>Total Revenues</b>	<b>1,866</b>	<b>2,300</b>	<b>1,315</b>	<b>1,985</b>	<b>4,425</b>

	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Expenditures</b>					
Personnel	0	0	0	0	0
Operating	0	0	0	264	0
Capital Outlay	0	0	0	0	11,150
Other Financing Sources	0	0	0	0	0
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>264</b>	<b>11,150</b>

**Areas of Emphasis:** Ensure fiscal stability.

**Goal:** To continue to examine adequacy and equity of fees for the services and programs provided.

**Objective:** Review and adjust lot price every two years by \$50.

<b>Measurements</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Resource</b>					
Lot price	\$600	\$650	\$650	\$650	\$700
<b>Workload</b>					
Lots sold	6	8	4	4	4

**SPECIAL REVENUE FUNDS**  
**Woodlawn Cemetery - Capital Account Fund**

**205.559100**

<u>Account Number</u>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<u>Revenues</u>					
48.481000 Interest Income	16	25	15	35	25
48.482210 Cemetery Lot Sales	1,850	2,275	1,300	1,950	1,400
Equipment Sales	0	0	0	0	3,000
<b>Total Revenues</b>	<b>1,866</b>	<b>2,300</b>	<b>1,315</b>	<b>1,985</b>	<b>4,425</b>
<u>Expenditures</u>					
<u>Community Enrichment Services</u>					
559100.210 Contractual Services	0	0	0	264	0
<b>Total Community Enrichment Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>264</b>	<b>0</b>
<u>Capital Outlays</u>					
559100.815 Mower	0	0	0	0	11,150
<b>Total Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,150</b>
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>264</b>	<b>11,150</b>
Revenues Less Expenditures	1,866	2,300	1,315	1,721	(6,725)
<b>Fund Balance - Beginning year</b>	<b>8,143</b>	<b>10,009</b>	<b>11,980</b>	<b>12,309</b>	<b>14,030</b>
<b>Fund Balance - Ending Year</b>	<b>10,009</b>	<b>12,309</b>	<b>13,295</b>	<b>14,030</b>	<b>7,305</b>



**Fund Purpose**

To investigate, assess, monitor, and remediate the former Village-related contaminated sites in accordance with WDNR requirements.

**Fund Descriptions**

The Environmental Fund accounts for the WDNR-required activities associated with contaminated sites which operated for the benefit of Village residents or businesses. In 1997, the Village became aware of private well contamination of adjacent town properties due to the closed Village landfill at Lime Kiln Park. In 1998, the Village became aware of private well contamination of town properties due to a private landfill (Denow) which the Village utilized until the landfill was closed.

This fund is managed by the Public Works Department (monitoring) and the Office of the Village Administrator (finance and legal).

**2017 Budget Highlights**

The Adopted Budget include the following change:

- Decrease of \$48,058 in transfer to Debt Service due to minimal fund balance available.

<b>Revenue</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
Miscellaneous Revenues	1,261	990	1,200	4,250	1,950
Other Financing Sources	0	0	0	0	0
<b>Total Revenues</b>	<b>1,261</b>	<b>990</b>	<b>1,200</b>	<b>4,250</b>	<b>1,950</b>

<b>Expenditures</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
Personnel	0	0	0	0	0
Operating	18,161	58,740	22,772	22,772	22,772
Capital Outlay	0	0	0	0	0
Other Financing Uses	50,000	50,000	48,058	0	0
<b>Total Expenditures</b>	<b>68,161</b>	<b>108,740</b>	<b>70,830</b>	<b>22,772</b>	<b>22,772</b>

**SPECIAL REVENUE FUNDS**

**Environmental Fund**

**240.000000**

<u>Account Number</u>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<u>Revenues</u>					
<u>Investment Income</u>					
48.481000 Investment Income	1,261	990	1,200	4,250	1,950
Total Investment Income	1,261	990	1,200	4,250	1,950
<b>Total Revenues</b>	<b>1,261</b>	<b>990</b>	<b>1,200</b>	<b>4,250</b>	<b>1,950</b>
<u>Expenditures</u>					
<u>General Government</u>					
513000 Legal - Lime Kiln Landfill	0	0	0	0	0
Total General Government	0	0	0	0	0
<u>Conservation &amp; Development</u>					
562010 Environmental Control/Lime Kiln	8,726	44,296	11,386	11,386	11,386
562020 Environmental Control/West Plume	9,435	14,444	11,386	11,386	11,386
Total Conservation & Development	18,161	58,740	22,772	22,772	22,772
<u>Other Financing Uses</u>					
592300 Transfer to Debt Service Fund	50,000	50,000	48,058	0	0
Total Other Financing Uses	50,000	50,000	48,058	0	0
<b>Total Expenditures and Other Financing Uses</b>	<b>68,161</b>	<b>108,740</b>	<b>70,830</b>	<b>22,772</b>	<b>22,772</b>
Excess of revenues and other sources over expenditures and other uses	(66,900)	(107,750)	(69,630)	(18,522)	(20,822)
<b>Fund Balance - Beginning Year</b>	<b>235,616</b>	<b>168,716</b>	<b>81,428</b>	<b>60,966</b>	<b>42,444</b>
<b>Fund Balance - Ending Year*</b>	<b>168,716</b>	<b>60,966</b>	<b>11,798</b>	<b>42,444</b>	<b>21,622</b>



**Department Purpose**

To provide swimming pool facilities, recreational swimming opportunities and instructional services on a year-round basis.

**Department Descriptions**

The Aquatics Fund consists of the delivery of aquatic-based recreation to include: maintenance and operation of the outdoor Family Aquatic Center, indoor pool at Grafton High School, and related aquatic instructional classes, special events, and facility rentals.

**2017 Budget Highlights**

The Adopted Budget includes the following change:

- Increase of \$4,500 for purchase of replacement equipment for deck chairs.
- Increase of \$3,000 for purchase of food and provisions.

<b>Revenues</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
Charges for Services	68,980	84,883	78,569	108,194	81,250
Miscellaneous Revenues	0	0	0	0	0
Other Financing Sources	66,978	59,629	62,450	60,557	73,515
<b>Total Revenues</b>	<b>135,958</b>	<b>144,512</b>	<b>141,019</b>	<b>168,751</b>	<b>154,765</b>

<b>Expenditures</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
Personnel	81,671	80,163	82,797	95,217	85,080
Operating	54,287	64,349	58,222	73,534	65,185
Capital Outlay	0	0	0	0	4,500
Other Financing Sources	0	0	0	0	0
<b>Total Expenditures</b>	<b>135,958</b>	<b>144,512</b>	<b>141,019</b>	<b>168,751</b>	<b>154,765</b>

**Areas of Emphasis:** Continue to improve the quality of life. Ensure stakeholders are well informed and engaged on municipal matters.

**Goal:** To provide quality maintenance and programming for the Family Aquatic Center (FAC) and indoor pool.

- Objective:**
1. To provide instructional swim lessons at 150 percent cost recovery.
  2. To offer pool rentals at 100 percent cost recovery.
  3. To achieve a 95 percent satisfaction (average, good or excellent) level on all swimming lesson evaluations.
  4. To achieve an 80 percent or greater satisfaction (average, good or excellent) survey rating from citizens who live in the Village of Grafton.
  5. Provide a safe environment for FAC customers.

<b>Measurements</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Workload</b>					
FAC Activities					
Resident participants (Instructional)	469	361	500	414	500
Sale of annual passes	1,142	1,301	1,200	1,200	1,200
General attendance (Open Swim)	17,759	18,606	18,000	18,000	18,000
Indoor pool activities					
Resident participants (Instructional)	0	0	0	50	50
Sale of punch cards	15	20	15	15	15
General attendance (Open Swim)	1,228	1,049	1,500	1,500	1,500





<b>Measurements</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Outputs</b>					
Average daily attendance during FAC open swim	271	262	250	250	250
Average daily attendance during indoor open swim	15	12	15	15	15
<b>Efficiency</b>					
Swim lesson cost recovery	128%	128%	100%	128%	100%
Pool rental cost recovery	158%	158%	100%	158%	100%
<b>Effectiveness</b>					
Participant satisfaction with swim lessons	99%	99%	95%	99%	95%
Customer satisfaction with pool rentals	100%	100%	100%	100%	100%
Number of injury claims per 1,000 customers	<1	<1	0	0	0
Resident satisfaction rating	91%	96%	80%	90%	80%

**SPECIAL REVENUE FUNDS**

**Aquatics Fund  
225.554200**

<u>Account Number</u>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<u>Revenues</u>					
46.467331 Swim Lessons-Fam Aquatic Ctr	16,942	17,920	17,000	22,015	18,000
46.467332 Swim Passes-Fam Aquatic Ctr	16,536	22,688	20,000	22,230	20,000
46.467333 Daily Fees-Fam Aquatic Ctr	14,342	19,138	18,000	24,979	18,000
46.467334 Exercise Class-Fam Aquatic Ctr	1,620	865	1,000	1,788	1,000
46.467335 Concessions-Fam Aquatic Ctr	12,314	14,193	14,000	24,904	15,000
46.467336 Pool Rental-Fam Aquatic Ctr	1,789	1,771	1,200	4,128	1,750
46.467337 Super Pass-Fam Aquatic Ctr	0	4,224	3,669	3,789	3,500
46.467341 Swim Lessons-Indoor Pool	400	230	1,000	500	1,000
46.467342 Swim Passes-Indoor Pool	488	700	500	500	500
46.467343 Daily Fees-Indoor Pool	1,138	651	1,000	1,000	1,000
46.467344 Exercise Class-Indoor Pool	3,411	2,503	1,200	2,361	1,500
49.492000 Village of Grafton Contribution	66,978	59,629	62,450	60,557	73,515
<b>Total Revenues</b>	<b>135,958</b>	<b>144,512</b>	<b>141,019</b>	<b>168,751</b>	<b>154,765</b>
<u>Expenditures</u>					
<u>Personnel</u>					
110 Salaries & Wages	4,165	33	0	0	0
115 Part-time Wages	59,356	63,895	66,300	77,036	67,626
120 Labor Pool Allocations	9,526	10,463	10,000	10,649	10,650
127 Overtime	147	0	0	82	80
129 Longevity	19	0	0	0	0
130 Social Security	5,393	5,036	5,837	6,714	5,994
131 Wisconsin Retirement	1,283	736	660	736	730
132 Insurance - Health	1,712	0	0	0	0
136 Insurance - Life	70	0	0	0	0
<b>Total Personnel</b>	<b>81,671</b>	<b>80,163</b>	<b>82,797</b>	<b>95,217</b>	<b>85,080</b>
<u>Operating</u>					
210 Contractual Services	99	0	100	119	620
220 Communications	857	716	1,000	939	1,000
225 Utilities	22,283	22,342	21,000	22,500	22,500
248 Repairs & Maintenance	8,052	7,060	5,000	8,188	5,000
319 Misc Supplies & Expenses	7,819	17,646	11,200	17,078	12,200
330 Training & Conferences	580	149	500	0	500
395 Food & Provisions	9,483	10,456	12,000	17,226	15,000
510 Insurance - General Liability	2,604	2,453	2,538	2,216	3,060
515 Insurance - Worker's Compensation	2,510	3,527	4,884	5,268	5,305
<b>Total Operating</b>	<b>54,287</b>	<b>64,349</b>	<b>58,222</b>	<b>73,534</b>	<b>65,185</b>

**SPECIAL REVENUE FUNDS**

**Aquatics Fund  
225.554200**

<u>Account Number</u>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<u>Capital Outlay</u>					
810 New Equipment	0	0	0	0	0
815 Replacement Equipment	0	0	0	0	4,500
<b>Total Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,500</b>
<b>Total Expenditures &amp; Other Financing Uses</b>	<b>135,958</b>	<b>144,512</b>	<b>141,019</b>	<b>168,751</b>	<b>154,765</b>
Excess of revenues and other sources over expenditures and other uses	0	0	0	0	0
<b>Fund Balance - Beginning Year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance - Ending Year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
210 Contractual Services					
Web Hosting	0	0	0	0	500
Fire Extinguisher/Fire Alarm	99	0	100	119	120
	<b>99</b>	<b>0</b>	<b>100</b>	<b>119</b>	<b>620</b>
815 Replacement Equipment					
Deck Chairs	0	0	0	0	4,500
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,500</b>



**Division Purpose**

To provide quality recreation services by coordinating the effective use of community parks and recreation resources.

**Division Descriptions**

The Recreation Fund consists of: 1) youth and adult sports, 2) general recreation, and 3) wellness-oriented activities.

**2017 Budget Highlights**

The 2017 Adopted Budget recommends the following changes:

- Increase of \$15,171 in Village contributions due to anticipated higher 2017 program expenses with no increased program revenue.
- Increase of \$13,675 in expenditures related to computer classes (\$7,000) and field trips (\$4,000).

<b>Permanent Staffing</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
Senior Coordinator/Recreation Program Supervisor	0.00	0.35	0.35	0.35	0.35
<b>Total Staffing</b>	<b>0.00</b>	<b>0.35</b>	<b>0.35</b>	<b>0.35</b>	<b>0.35</b>

<b>Revenues</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
Charges for Services	38,667	65,957	86,184	99,660	101,402
Miscellaneous Revenues	0	0	0	0	0
Other Financing Sources	0	0	0	0	0
<b>Total Revenues</b>	<b>38,667</b>	<b>65,957</b>	<b>86,184</b>	<b>99,660</b>	<b>101,402</b>

<b>Expenditures</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
Personnel	17,595	43,718	49,228	50,110	50,771
Operating	23,621	39,317	36,956	50,018	50,631
Capital Outlay	0	0	0	0	0
Other Financing Sources	0	0	0	0	0
<b>Total Expenditures</b>	<b>41,216</b>	<b>83,035</b>	<b>86,184</b>	<b>100,128</b>	<b>101,402</b>

**Areas of Emphasis:** Promote community wellness. Continue to improve the quality of life. Ensure fiscal stability.

**Goal:** To promote community wellness through a variety of recreational and wellness programming. To continue to examine adequacy and equity of fees for the services and programs provided.

- Objective:**
1. Establish and coordinate the development of fitness programs.
  2. Meet 80 percent cost recovery of youth programs.
  3. Meet 100 percent cost recovery of adult programs.
  4. To achieve an 80 percent or greater satisfaction (average, good or excellent) survey rating from citizens who live in the Village of Grafton.

<b>Measurements</b>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<b>Workload</b>					
Adult and youth sports-oriented					
Number of participants	1,306	1,202	1,500	1,298	1,200
Recreation programs					
Number of participants	1,263	1,955	800	2,188	2,100
Wellness programs					
Number of participants	167	71	100	85	100
<b>Efficiency</b>					
Percent of youth programs which meet 70% minimum cost recovery guidelines	100%	100%	100%	100%	100%
Percent of adult programs which meet 100% recovery guidelines	100%	100%	100%	100%	100%
<b>Effectiveness</b>					
Resident satisfaction rating (youth and adult programming)	93%	93%	80%	97%	80%

**SPECIAL REVENUE FUND**

**Recreation Fund**

**215.553000**

<u>Account Number</u>	2014 Actual	2015 Actual	2016 Adopted	2016 Estimated	2017 Adopted
<u>Revenues</u>					
46.467360 Recreation Fees	38,667	65,957	68,953	70,950	69,000
49.492000 Village of Grafton Contribution	0	0	17,231	28,710	32,402
<b>Total Revenues</b>	<b>38,667</b>	<b>65,957</b>	<b>86,184</b>	<b>99,660</b>	<b>101,402</b>
<u>Expenditures</u>					
<u>Personnel</u>					
110 Salaries & Wages	1,388	17,416	16,918	17,929	18,234
115 Part-time Wages	13,904	15,563	21,048	21,048	21,469
129 Longevity	6	80	92	86	92
130 Social Security	1,627	3,135	2,911	2,988	3,044
131 Wisconsin Retirement	98	1,108	1,389	1,189	1,246
132 Insurance - Health	571	6,400	6,852	6,852	6,668
136 Insurance - Life	1	16	18	18	18
<b>Total Personnel</b>	<b>17,595</b>	<b>43,718</b>	<b>49,228</b>	<b>50,110</b>	<b>50,771</b>
<u>Operating</u>					
210 Contractual Services	12,334	26,159	25,800	36,803	37,415
318 Recognition & Awards	1,293	494	1,100	887	1,030
319 Misc Supplies & Expenses	8,761	10,489	7,000	9,343	8,905
330 Training & Conferences	0	0	150	0	150
510 Insurance - General Liability	366	535	511	402	377
515 Insurance - Worker's Compensation	867	1,640	2,395	2,583	2,754
<b>Total Operating</b>	<b>23,621</b>	<b>39,317</b>	<b>36,956</b>	<b>50,018</b>	<b>50,631</b>
<b>Total Expenditures</b>	<b>41,216</b>	<b>83,035</b>	<b>86,184</b>	<b>100,128</b>	<b>101,402</b>
Excess of revenues and other sources over expenditures and other uses	(2,549)	(17,078)	0	(468)	0
<b>Fund Balance - Beginning Year</b>	<b>20,095</b>	<b>17,546</b>	<b>0</b>	<b>468</b>	<b>(0)</b>
<b>Fund Balance - Ending Year</b>	<b>17,546</b>	<b>468</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>
<u>210 Contractual Services</u>					
Grafton School District	0	4,250	8,500	8,500	8,500
Computer Class	0	4,190	0	7,026	7,000
Babysitter Training	2,550	4,250	3,500	4,675	4,675
Micro Soccer	2,110	2,100	2,200	2,520	2,200
Track Club	1,000	850	1,000	1,161	1,100
Self Defense	0	4,296	5,000	3,560	3,600
Youth Golf	0		0	1,140	1,140
Golf	1,441	1,257	1,600	222	500
Timothy Wooden Roof Repair	4,720	175	0	0	0
Field Trips	100	1,184	2,000	5,786	6,000
Ballet/Dance Classes	413	3,607	2,000	2,213	2,200
Web Hosting	0	0	0	0	500
	<b>12,334</b>	<b>26,159</b>	<b>25,800</b>	<b>36,803</b>	<b>37,415</b>